Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

OMB No. 1124-0006; Expires October 31, 2026

U.S. Department of Justice
Washington, DC 20530

Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Concord Hill Strategies

2. Registration Number
7717

3. Primary Address of Registrant
700 Biltmore Way, Suite C3, Coral Gables, FL 33134

4. Name of Foreign Principal
Rafael Alejandro Moreno Cárdenas

5. Address of Foreign Principal
Insurgentes Norte 59
Mexico City, Mexico
MEXICO

6. Country/Region Represented
MEXICO

7. Indicate whether the foreign principal is one of the following:

- ☐ Government of a foreign country [1]
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
  - ☐ Partnership
  - ☐ Corporation
  - ☐ Association
  - ☐ Committee
  - ☐ Voluntary group
  - ☐ Other *(specify)* _____
- ☒ Individual-State nationality MEXICO

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant

b) Name and title of official(s) with whom registrant engages

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

Alejandro Moreno Cárdenas is a Mexican senator and the national president of the Institutional Revolutionary Party (PRI), one of Mexico's principal political parties. He serves in the Senate of the Republic of Mexico and leads the PRI in its national political activities.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Owned by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Directed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Controlled by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Financed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name		Signature
04/16/2026	Martina Maietto	Sign	/s/Martina Maietto
		Sign	
		Sign	
		Sign	

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
April 16, 2025	Martina Maietto	

Received by NSD/FARA Registration Unit 04/22/2026 4:49:47 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

OMB No. 1124-0004; Expires October 31, 2026

U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration Number
Concord Hill Strategies	7717

3. Name of Foreign Principal

Rafael Alejandro Moreno Cárdenas

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? 04/02/2026

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Registrant provides logistical public relations services to the foreign principal in his individual capacity pursuant to a written Public Relations Representation Agreement dated April 2, 2026. Services are performed through scheduling, coordination, and in-person logistical support. The monthly retainer of $10,000 is paid by the foreign principal directly to the Firm. The agreement has a one-year term commencing April 2, 2026.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Registrant coordinates and facilitates the scheduling and logistics of meetings between the foreign principal and officials of the United States Government, including members of Congress and other federal government representatives. Registrant provides guidance limited to personal presentation and physical positioning for photographic purposes in connection with the foreign principal's engagements with United States Government Officials. Registrant facilitates photo opportunities during meetings and official engagements. Registrant does not engage in lobbying, policy advocacy, or the preparation, distribution, or dissemination of informational materials on behalf of the foreign principal.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.[1]

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

See Appendix for Response

11. Prior to the date of registration[2] for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

12. During the period beginning 60 days prior to the obligation to register[3] to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value

13. During the period beginning 60 days prior to the obligation to register[4] to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value

1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name		Signature
04/16/2026	Martina Maietto	Sign	/s/Martina Maietto
		Sign	
		Sign	
		Sign	

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
April 16, 2025	Martina Maietto	

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Appendix
Response to Item 10

Item 10: Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act. If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Registrant will engage in perception management and public relations activities on behalf of the foreign principal in his individual capacity, directed at influencing the public interests and relations of a foreign political figure with United States Government Officials. Specifically, Registrant will coordinate and facilitate meetings between the foreign principal and officials of the United States Government, including members of Congress and other federal government representatives, for purposes of relationship building and optics management. Registrant will provide guidance limited to personal presentation, professional attire, logistical protocol, and physical positioning for photographic purposes in connection with such engagements. Registrant will facilitate photo opportunities during meetings and official engagements to support the foreign principal's perception management objectives with United States Government Officials and the American public. Registrant will not engage in lobbying or legislative influencing, policy advocacy, preparation or dissemination of informational materials, content publishing, or substantive participation in any meeting between the foreign principal and any United States Government Official.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

PUBLIC RELATIONS REPRESENTATION AGREEMENT

Effective Date: April 2, 2026

This Public Relations Representation Agreement (the "Agreement") is entered into as of April 2, 2026 (the "Effective Date"), by and between:

Concord Hill Strategies, a consulting firm organized and operating under applicable law, with its principal place of business at [700 Biltmore Way Suite C3, Coral Gables, FL 33134] (hereinafter "Firm"); and

Alejandro Moreno Cardenas, an individual with a principal address at [Insurgentes Norte 59, Mexico City,] (hereinafter "Client").

The Firm and Client are referred to herein individually as a "Party" and collectively as the "Parties."

1. Scope of Services

The Firm agrees to provide the following public relations services to the Client (collectively, the "Services"). Notwithstanding anything in this Section, all Services are strictly logistical in nature. The Firm shall have no role in shaping, directing, or influencing the substance of any communication between the Client and any United States Government Official.

(a) Meeting Coordination. The Firm shall coordinate and facilitate the scheduling and logistics of meetings between the Client and officials of the United States Government, including but not limited to members of Congress, and other federal government representatives. The Firm's role under this subsection is limited to logistical scheduling only. A representative of the Firm may be physically present at meetings solely for logistical and coordination purposes. The Firm and its representatives shall not participate in, provide any substantive input regarding, or communicate with any government official concerning the purpose, agenda, subject matter, or desired outcome of any meeting.

(b) Optics Management. The Firm shall provide guidance limited to personal presentation, professional attire, logistical protocol, and physical positioning for photographic purposes in connection with the Client's engagement with United States Government Officials. The Firm shall not provide advice regarding messaging, talking points, policy positions, or communications strategy of any kind.

(c) Photo Opportunity Facilitation. The Firm shall use reasonable efforts to coordinate opportunities for photographs to be taken during meetings and official engagements. The Firm's obligations under this provision are limited strictly to arranging and coordinating such photo opportunities. The Firm shall bear no responsibility for the taking, editing, publishing, disseminating, posting, or distribution of any photographs in any medium or format.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

2. Excluded Activities

The following activities are expressly outside the scope of this Agreement and shall not be performed by the Firm or any of its representatives, employees, agents, or affiliates on behalf of the Client:

(a) Lobbying and Legislative Influencing. The Firm shall not engage in any lobbying activities on behalf of the Client, including any direct or indirect communication with any covered official for the purpose of influencing federal legislation, regulations, policies, or the administration thereof.

(b) Policy Advocacy. The Firm shall not advocate for or against any matter of United States Government policy, legislation, rulemaking, or governmental decision on behalf of the Client.

(c) Information Dissemination. The Firm shall not prepare, distribute, publish, or otherwise disseminate any communications, statements, press releases, reports, or informational materials to any United States Government Official, agency, media outlet, or the general public on behalf of the Client.

(d) Content Publishing. The Firm shall not post, upload, publish, or disseminate any photographs, videos, or other media content of or relating to the Client in any format, platform, or medium.

(e) Substantive Participation in Meetings. Neither the Firm nor any of its representatives shall participate in any meeting between the Client and any United States Government Official in a substantive capacity. Physical presence of a Firm representative for logistical or coordination purposes only shall not constitute participation for purposes of this Agreement.

3. Term

This Agreement shall commence on the Effective Date and shall continue for a period of one (1) year, terminating on the date that is twelve (12) calendar months following the Effective Date (the "Term"), unless earlier terminated in accordance with Section 7 of this Agreement. Upon expiration of the Term, this Agreement may be renewed by mutual written agreement of the Parties.

4. Retainer and Compensation

(a) Monthly Retainer. In consideration of the Services to be rendered by the Firm during the Term, the Client agrees to pay the Firm a monthly retainer fee of Ten Thousand Dollars ($10,000.00) (the "Retainer").

(b) Payment Schedule. The Retainer shall be due and payable on the first (1st) day of each calendar month during the Term. The first payment shall be due on the Effective Date or on the first day of the first full calendar month following the Effective Date, as the Parties may agree in writing.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

(c) Total Retainer. The aggregate Retainer for the full one-year Term shall be One Hundred Twenty Thousand Dollars ($120,000.00), payable in monthly installments as set forth herein.

(d) Payment Method. All payments shall be made by [wire transfer / check / ACH] to the account or address designated by the Firm in writing. The Firm reserves the right to update its payment instructions upon written notice to the Client.

(e) Late Payments. Any Retainer payment not received within ten (10) days of its due date shall be considered late. Late payments shall accrue interest at a rate of one and one-half percent (1.5%) per month, or the maximum rate permitted by applicable law, whichever is lower, calculated from the due date until the date of actual payment.

(f) Expenses. The Retainer covers the Firm's professional fees only. Any pre-approved out-of-pocket expenses incurred by the Firm in connection with the Services shall be reimbursed by the Client within thirty (30) days of submission of an itemized invoice.

5. Representations and Warranties

Each Party represents and warrants to the other that: (i) it has the full legal authority and capacity to enter into this Agreement; (ii) this Agreement constitutes a valid and binding obligation enforceable against such Party in accordance with its terms; and (iii) the execution and performance of this Agreement does not violate any applicable law, regulation, or agreement to which such Party is bound.

The Client further represents and warrants that all information provided to the Firm in connection with this Agreement is accurate and complete, and that the Client shall promptly notify the Firm of any material changes to such information.

6. Regulatory Compliance

The Parties acknowledge their respective obligations to comply with all applicable federal, state, and local laws and regulations in connection with the Services, including but not limited to the Foreign Agents Registration Act (FARA), 22 U.S.C. Section 611 et seq., the Lobbying Disclosure Act (LDA), and any other applicable disclosure or registration requirements.

The Client acknowledges that the Firm may be subject to registration, disclosure, and reporting obligations under FARA or other applicable law arising from this engagement. The Client agrees to cooperate fully with any such obligations, including by providing accurate and complete information regarding the nature of the engagement, the Client's identity, and the compensation paid hereunder, as reasonably requested by the Firm in connection with any required filing or disclosure. The Client further acknowledges that information regarding this Agreement, including the identity of the Client and the compensation terms set forth herein, may become part of a public filing with the United States Department of Justice.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Each Party shall be solely responsible for its own compliance obligations arising from this Agreement. Nothing in this Agreement shall be construed as legal advice or as a representation by either Party regarding the other Party's compliance obligations.

7. Termination

(a) Termination for Convenience. Either Party may terminate this Agreement upon thirty (30) days' prior written notice to the other Party.

(b) Termination for Cause. Either Party may terminate this Agreement immediately upon written notice if the other Party materially breaches this Agreement and fails to cure such breach within fifteen (15) days of receiving written notice thereof.

(c) Effect of Termination. Upon termination or expiration, the Client shall pay all fees and reimbursable expenses earned or incurred through the effective date of termination. If the Client terminates for convenience, any prepaid Retainer amounts covering periods beyond the termination date shall be refunded on a pro-rata basis. If the Firm terminates for cause, no refund of prepaid amounts shall be due.

9. Independent Contractor

The Firm is an independent contractor and not an employee, partner, joint venturer, or agent of the Client. Nothing in this Agreement shall be construed to create an employment, agency, or fiduciary relationship between the Parties. The Firm shall be solely responsible for all taxes, withholdings, and other obligations arising from its status as an independent contractor.

10. Limitation of Liability

In no event shall either Party be liable to the other for any indirect, incidental, consequential, special, or punitive damages arising out of or related to this Agreement. The Firm's total aggregate liability to the Client shall not exceed the total Retainer fees actually paid by the Client during the three (3) months immediately preceding the event giving rise to the claim.

11. Governing Law and Dispute Resolution

This Agreement shall be governed by and construed in accordance with the laws of the State of [State], without regard to its conflict of laws principles. Any dispute that cannot be resolved by good-faith negotiation shall be submitted to binding arbitration in [City, State] in accordance with the rules of the American Arbitration Association.

12. Miscellaneous

(a) Entire Agreement. This Agreement constitutes the entire agreement between the Parties with respect to its subject matter and supersedes all prior and contemporaneous representations and understandings, whether written or oral.

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM

(b) Amendments. This Agreement may not be amended except by a written instrument signed by authorized representatives of both Parties.

(c) Notices. All notices shall be in writing and delivered by email with confirmation of receipt, overnight courier, or certified mail to the addresses set forth herein or such other address as a Party may designate in writing.

(d) Severability. If any provision is found invalid or unenforceable, the remaining provisions shall continue in full force and effect.

(e) Waiver. Failure to enforce any provision shall not constitute a waiver of the right to enforce such provision in the future.

(f) Counterparts. This Agreement may be executed in counterparts, including by electronic signature, each of which shall be deemed an original.

IN WITNESS WHEREOF, the Parties have executed this Agreement as of the Effective Date.

CONCORD HILL STRATEGIES

_____

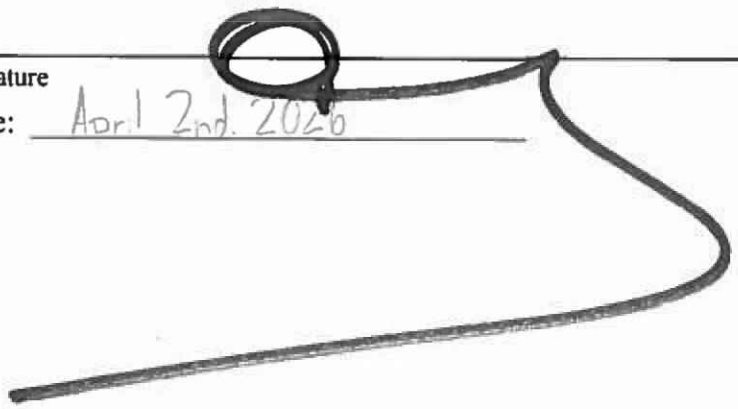
Authorized Signature

Printed Name: _____

Title: _____

Date: _____

ALEJANDRO MORENO CARDENAS



_____

Signature

Date: April 2nd. 2026

Received by NSD/FARA Registration Unit 04/22/2026 4:49:51 PM