Received by NSD/FARA Registration Unit 12/30/2025 11:16:14 AM

OMB No. 1124-0006; Expires October 31, 2026

U.S. Department of Justice
Washington, DC 20530

Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Tricuro LLC

2. Registration Number
7682

3. Primary Address of Registrant
7170 Woodmont Avenue, PH04, Bethesda, MD 20815

4. Name of Foreign Principal
The Council for the Development of Cambodia

5. Address of Foreign Principal
Government Palace, Sisowath Quay
Phnom Penh
CAMBODIA 12000

6. Country/Region Represented
CAMBODIA

7. Indicate whether the foreign principal is one of the following:

- ☒ Government of a foreign country [1]
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
  - ☐ Partnership
  - ☐ Corporation
  - ☐ Association
  - ☐ Committee
  - ☐ Voluntary group
  - ☐ Other *(specify)* _____
- ☐ Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant
The Council for the Development of Cambodia

b) Name and title of official(s) with whom registrant engages
Mr. SUN Chanthol

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Owned by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Directed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Controlled by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Financed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

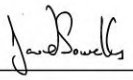
Date	Printed Name		Signature
12/30/2025	David Sowells	Sign	/s/David Sowells
		Sign	
		Sign	
		Sign	

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Date	Printed Name	Signature
December 30, 2025	David Sowells	

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EXECUTION

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Date	Printed Name	Signature
12/30/2025	NICOLA HEWITT	

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OMB No. 1124-0004; Expires October 31, 2026

U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration Number
Tricuro LLC	7682

3. Name of Foreign Principal

The Council for the Development of Cambodia

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? 07/30/2025

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Tricuro LLC provides strategic communications, media engagement, and advisory services to the Council for the Development of Cambodia in support of international investment promotion and investor confidence. Services are performed on a continuing basis through consultation with CDC officials, development of messaging, and engagement with relevant stakeholders, at the direction of CDC.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Media engagement, strategic communications, and advisory support to promote foreign direct investment in Cambodia and to support communications on issues that may affect investor confidence in Cambodia.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.[1]

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Activities are limited to media engagement and public relations in support of international investment promotion and investor confidence, and do not involve lobbying or advocacy regarding U.S. domestic policy.

11. Prior to the date of registration[2] for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☒ No ☐

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Tricuro LLC provided the Council for the Development of Cambodia with public relations, media engagement, and dissemination of informational materials in support of international investment promotion and investor confidence. Activities have included development of messaging, engagement with international media, and communications advice on issues affecting perceptions of Cambodia's stability or international reputation, carried out at the direction of CDC.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
See Appendix for Response			

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12. During the period beginning 60 days prior to the obligation to register[3] to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☒ No ☐

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
08/25/2025	Council for the Development of Cambodia	Professional services	$ 141,000.00
10/14/2025	Council for the Development of Cambodia	Professional services and reimbursement of expenses	$ 148,352.18
			$ 289,352.18
			Total

13. During the period beginning 60 days prior to the obligation to register[4] to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☒ No ☐

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
08/26/2025	Nicolla Hewitt Communications	Professional services in furtherance of CDC engagement	$ 49,000.00
08/28/2025	Nicolla Hewitt Communications	Professional services in furtherance of CDC engagement	$ 21,500.00
10/06/2025	Nicolla Hewittt Communications	Reimbursement of expenses	$ 4,060.75
10/17/2025	Nicolla Hewitt Communications	Professional services in furtherance of CDC engagement	$ 49,000.00
10/24/2025		Professional services in furtherance of CDC engagement	$ 21,500.00
			$ 145,060.75
			Total

1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

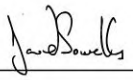
Date	Printed Name		Signature
12/30/2025	David Sowells	Sign	/s/David Sowells
		Sign	
		Sign	
		Sign	

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Date	Printed Name	Signature
12/30/2025	NICOLA HEWITT	

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Appendix
Response to Item 11-List

Item 11-List: Prior to the date of registration for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal? If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials. Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
07/08/2025	Philip Heijmans, Bloomberg	Email	Cambodia Coverage
07/08/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/23/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/24/2025	Penny Chen, CNBC	Whatsapp	Tariff Coverage
07/24/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/24/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage
07/24/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage
07/24/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage
07/24/2025	Philip Heijmans, Bloomberg	Email	Cambodia Coverage
07/25/2025	Cindy Smith, ABC News	Email	Cambodia Interviews
07/25/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/25/2025	Cindy Smith, ABC News	Whatsapp	Cambodia Interviews
07/26/2025	Cindy Smith, ABC News	Whatsapp	Cambodia Interviews
07/26/2025	Britt Clennett, ABC News	Email	Cambodia Interviews
07/26/2025	Sui Lee Wee, New York Times	Email	Cambodia Coverage
07/26/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Interviews
07/27/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/27/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
07/27/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Interviews
07/28/2025	Penny Chen, CNBC	Whatsapp	Cambodia Coverage
07/28/2025	Jonathan Head, BBC	Email	Cambodia Coverage
07/28/2025	Begoña Blanco Muñoz, CNN	Email	Cambodia Coverage
07/28/2025	Begoña Blanco Muñoz, CNN	Whatsapp	Cambodia Coverage
07/28/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/28/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage
07/28/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
07/28/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Interviews
07/29/2025	Jonathan Head, BBC	Email	Cambodia Coverage
07/29/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Interviews
07/29/2025	Britt Clennett, ABC News	Phone Call	Cambodia Interviews
07/29/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
07/29/2025	Sui Lee Wee, New York Times	Phone Call	Cambodia Coverage
07/29/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage

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07/29/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/29/2025	Begoña Blanco Muñoz, CNN	Email	Cambodia Coverage
07/30/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage
07/30/2025	Penny Chen, CNBC	Whatsapp	Cambodia and Tariff Coverage
07/30/2025	Begoña Blanco Muñoz, CNN	Whatsapp	Cambodia Coverage
07/30/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/30/2025	Wall Street Journal, Southeast Asia Bureau	Email	Cambodia coverage
07/30/2025	Sui Lee Wee, New York Times	In Person	Cambodia Coverage
07/30/2025	Sui Lee Wee, New York Times	Whatsapp	Tariff and Cambodia Coverage
07/30/2025	Sui Lee Wee, New York Times	In Person	Tariff Agreement
07/30/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Interviews
07/31/2025	Sui Lee Wee, New York Times	In Person	Tariff Agreement
07/31/2025	Gabriele Steinhauser, Wall Street Journal	Email	Cambodia and Tariff Coverage
07/31/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia and Tariff Coverage
07/31/2025	Gabriele Steinhauser, Wall Street Journal	Phone Call	Tariff Coverage
07/31/2025	Martin Petty, Reuters	Phone Call	Cambodia Coverage
07/31/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
07/31/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
07/31/2025	Penny Chen, CNBC	Whatsapp	Cambodia and Tariff Coverage
07/31/2025	Sui Lee Wee, New York Times	Whatsapp	Tariff Agreement
07/31/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/01/2025	Sui Lee Wee, New York Times	In Person	Cambodia Coverage
08/01/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
08/01/2025	Gabriele Steinhauser, Wall Street Journal	Email	Cambodia and Tariff Coverage
08/01/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia and Tariff Coverage
08/01/2025	Gabriele Steinhauser, Wall Street Journal	Phone Call	Tariff Coverage
08/01/2025	Penny Chen, CNBC	Whatsapp	Cambodia
08/01/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/01/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/01/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/02/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia and Tariff Coverage
08/02/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/02/2025	Penny Chen, CNBC	Whatsapp	Cambodia
08/02/2025	Jonathan Head, BBC	Phone Call	Cambodia Coverage
08/03/2025	Newsweek, Security & Defense Desk	Email	Cambodia coverage
08/03/2025	Washington Post, Southeast Asia Bureau	Email	Cambodia coverage
08/03/2025	Penny Chen, CNBC	Whatsapp	Cambodia Coverage
08/03/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/03/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/03/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
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08/03/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Interviews
08/04/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/04/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/04/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
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08/10/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/10/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/10/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/10/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/10/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
08/11/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/12/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/12/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/12/2025	Penny Chen, CNBC	Whatsapp	Cambodia

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08/12/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/13/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Coverage
08/13/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/13/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/13/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/13/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/13/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/13/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/14/2025	Sui Lee Wee, New York Times	Phone Call	Cambodia Coverage
08/14/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/14/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/14/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/14/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/14/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/15/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/15/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/16/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/18/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/18/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/20/2025	Sui Lee Wee, New York Times	Whatsapp	Tariff Coverage
08/20/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/21/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/21/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/21/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
08/21/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
08/21/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
08/22/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
08/22/2025	Lulu Luo, BBC	Phone Call	Cambodia Coverage
08/22/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/22/2025	Sui Lee Wee, New York Times	Phone Call	Cambodia Coverage
08/24/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/25/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
08/26/2025	Washington Post, Southeast Asia Bureau	Interview	Cambodia coverage
08/26/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
08/26/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
08/27/2025	Washington Post, Southeast Asia Bureau	Interview	Cambodia coverage
08/27/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
08/28/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage

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08/28/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
08/29/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
08/29/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
08/30/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
09/01/2025	Britt Clennett, ABC News	Whatsapp	Cambodia Ceasefire
09/01/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
09/01/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
09/01/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
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09/01/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
09/02/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
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09/03/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
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09/08/2025	Jonathan Head, BBC	Email	Cambodia Coverage
09/08/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
09/09/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
09/09/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
09/14/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
09/14/2025	Penny Chen, CNBC	Whatsapp	ASEAN Summit
09/15/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
09/15/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
09/16/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
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10/01/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
10/02/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
10/02/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/02/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/02/2025	Penny Chen, CNBC	Whatsapp	ASEAN Summit

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10/03/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
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10/07/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/08/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/08/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
10/09/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
10/09/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/09/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
10/10/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
10/14/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/15/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
10/15/2025	Begoña Blanco Muñoz, CNN	Email	Cambodia Coverage
10/15/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/16/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
10/18/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/20/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
10/20/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/20/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/21/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/21/2025	Begoña Blanco Muñoz, CNN	Email	Cambodia Coverage
10/22/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/22/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
10/23/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/23/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
10/24/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/24/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/24/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
10/25/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/25/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/25/2025	Penny Chen, CNBC	Whatsapp	ASEAN Summit
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10/26/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
10/26/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
10/28/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
11/20/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
11/24/2025	Wall Street Journal, Editorial Desk	Email	Cambodia coverage
11/24/2025	Washington Post, Editorial Desk	Website	Cambodia coverage
11/24/2025	New York Times, Editorial Desk	Website	Cambodia coverage
12/01/2025	Politico, Editorial Desk	Email	Cambodia coverage
12/01/2025	Bloomberg, Editorial Desk	Email	Cambodia coverage

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12/01/2025	The Hill, Editorial Desk	Email	Cambodia coverage
12/01/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/01/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/02/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/05/2025	The Washington Post, Editorial Desk	Website	Cambodia coverage
12/05/2025	Wall Street Journal, Editorial Desk	Email	Cambodia coverage
12/05/2025	Politico, Editorial Desk	Email	Cambodia coverage
12/05/2025	The Hill, Editorial Desk	Email	Cambodia coverage
12/05/2025	Bloomberg, Editorial Desk	Email	Cambodia coverage
12/07/2025	Washington Post, Southeast Asia Bureau	Text	Cambodia coverage
12/07/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/07/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/07/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/07/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/07/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
12/07/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/07/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/08/2025	Washington Post, Southeast Asia Bureau	Text	Cambodia coverage
12/08/2025	LA Times, Editorial Desk	Email	Cambodia coverage
12/08/2025	New York Times, Letters	Email	Cambodia coverage
12/08/2025	New York Times, Editorial Desk	Website	Cambodia coverage
12/08/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/08/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
12/08/2025	Jonathan Head, BBC	Email	Cambodia Coverage
12/08/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/08/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/08/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/08/2025	Philip Heijmans, Bloomberg	Telegram	Cambodia Coverage
12/08/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/09/2025	Sui Lee Wee, New York Times	Whatsapp	Cambodia Coverage
12/09/2025	Washington Post, Southeast Asia Bureau	Text	Cambodia coverage
12/09/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/09/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/09/2025	Begoña Blanco Muñoz, CNN	Whatsapp	Cambodia Coverage
12/09/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/09/2025	Poppy McPherson, Reuters	Whatsapp	Cambodia Coverage
12/09/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/09/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/10/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/10/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/10/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/10/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/10/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/10/2025	Gabriele Steinhauser,	Whatsapp	Cambodia Coverage

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	Wall Street Journal		
12/11/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/11/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/11/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/11/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/11/2025	Wall Street Journal, Editorial Desk	Email	Cambodia coverage
12/11/2025	The Washington Post, Editorial Desk	Website	Cambodia coverage
12/11/2025	New York Times, Editorial Desk	Website	Cambodia coverage
12/12/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/12/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/12/2025	The Washington Post, Letters	Email	Cambodia coverage
12/12/2025	Chad De Guzman, Time	Email	Cambodia Coverage
12/12/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/12/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/13/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/13/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/13/2025	Martin Petty, Reuters	Whatsapp	Cambodia Coverage
12/13/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/13/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/14/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/14/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/14/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/14/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/15/2025	Philip Heijmans, Bloomberg	Whatsapp	Cambodia Coverage
12/15/2025	Gabriele Steinhauser, Wall Street Journal	Whatsapp	Cambodia Coverage
12/15/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/15/2025	Washington Times, Editorial Desk	Email	Cambodia coverage
12/15/2025	LA Times, Editorial Desk	Email	Cambodia coverage
12/15/2025	Bloomberg, Editorial Desk	Email	Cambodia coverage
12/15/2025	Politico, Editorial Desk	Email	Cambodia coverage
12/15/2025	The Hill, Editorial Desk	Email	Cambodia coverage
12/15/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/16/2025	Lulu Luo, BBC	Telegram	Cambodia Coverage
12/16/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/16/2025	Begoña Blanco Muñoz, CNN	Whatsapp	Cambodia Coverage
12/16/2025	Newsweek, Editorial Desk	Email	Cambodia coverage
12/17/2025	Lulu Luo, BBC	Whatsapp	Cambodia Coverage
12/29/2025	Washington Post, Southeast Asia Bureau	Email	Cambodia coverage

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Tricuro

Scope of Work by Tricuro for the Council for the Development of Cambodia

December 19, 2025

Services:
Tricuro will assist the Council for the Development of Cambodia (CDC) in driving international trade and investment towards Cambodia and in strengthening its international communications to reinforce investor confidence in the Kingdom's stability and long-term growth. Specific services will include:

- **High-Level Introductions**: Facilitate introductions between the CDC and potential investors from the Middle East, North America, and Europe; ensuring prospective investors are fully aware of the many opportunities that exist in the Kingdom.

- **Supporting CDC delegations** at international trade shows and investment roadshows.

- **Messaging**: drafting a narrative on Cambodia's significant economic and social progress, its geopolitical independence, its unique attractions as a premier destination for business, and its regional and global leadership in ways that are attractive to potential investors.

- **Events**: Promoting Cambodia's presence at key international conferences such as ASEAN, the World Economic Forum, Davos, and the UN General Assembly; securing high-level speaking opportunities and panel participation at major global forums.

- **Video Production**: Creating high-quality videos for dissemination through CDC's own digital channels and via direct communication with key stakeholders. These will focus on the ease of doing business in the Kingdom, infrastructure improvements, its simple regulatory environment, and the skilled workforce.

- **Strategic Communications:** Providing communications and media engagement support on issues that may affect investor confidence in Cambodia's stability or international reputation, including coordination with relevant ministries or officials at CDC's direction.

Account Team
The core account team supporting the CDC will include David Sowells and Nicolla Hewitt.

Fees
Tricuro will undertake all the services above for a monthly fee of $47,000, excluding pre-agreed expenses such as business class travel and accommodation. Invoices will be issued one quarter in advance and are payable within 30 days. This agreement is effective immediately.

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