

U.S. Department of Justice

Washington, DC 20530

Exhibit A to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Moran Global Strategies, Inc.	2. Registration Number 7255
--	--------------------------------

3. Primary Address of Registrant
1023 Queen Street, Alexandria, VA 22314

4. Name of Foreign Principal Dr. Joel Gbenga Olawepo-Hashim	5. Address of Foreign Principal C/O 1 Mudge Farm, off Murray Town Freetown SIERRA LEONE
--	--

6. Country/Region Represented
NIGERIA

7. Indicate whether the foreign principal is one of the following:

- ☐ Government of a foreign country¹
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
- | | |
|--------------------------------------|---|
| ☐ Partnership | ☐ Committee |
| ☐ Corporation | ☐ Voluntary group |
| ☐ Association | ☐ Other (<i>specify</i>) _____ |
- ☒ Individual-State nationality NIGERIA

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
- b) Name and title of official(s) with whom registrant engages

¹ "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages
- b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

Dr. Hashim is a Nigerian national leader and presidential candidate. RCGSPI is an independent, nongovernmental organization.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Owned by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Directed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Controlled by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Financed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☒

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

09/14/2026

James P. Moran

Sign

/s/James P. Moran

Sign

Sign

Sign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

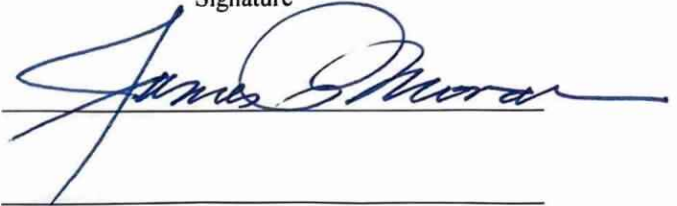
Date

Printed Name

Signature

09/14/2026

James P. Moran



U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant

Moran Global Strategies, Inc.

2. Registration Number

7255

3. Name of Foreign Principal

Dr. Joel Gbenga Olawepo-Hashim

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 09/08/2026
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Registrant will provide strategic advice and representation services to support the foreign principal's U.S. engagement objectives, including matters related to democratic governance, electoral credibility, regional security, religious freedom, trade, investment, and the broader U.S.-Nigeria relationship. Registrant activities may include communications with Members of Congress, congressional staff, executive branch officials, faith-based and interfaith organizations, diaspora leaders, and other governmental and nongovernmental stakeholders, as well as the preparation of policy memoranda, briefing materials, and strategic outreach programs.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Registrant will provide strategic advice and representation services to support the foreign principal's U.S. engagement objectives, including matters related to democratic governance, electoral credibility, regional security, religious freedom, trade, investment, and the broader U.S.-Nigeria relationship. Registrant activities may include communications with Members of Congress, congressional staff, executive branch officials, faith-based and interfaith organizations, diaspora leaders, and other governmental and nongovernmental stakeholders, as well as the preparation of policy memoranda, briefing materials, and strategic outreach programs.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

See Appendix for Response

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
------	---------	--------	---------

12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
---------------	-----------	---------	-----------------------

13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
------	-----------	---------	-----------------------

¹ "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

^{2,3,4} Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

09/14/2026James P. MoranSign/s/James P. MoranSignSignSign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

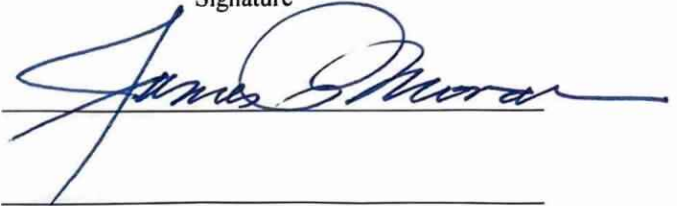
Date

Printed Name

Signature

09/14/2026

James P. Moran



Appendix Response to Item 10

Item 10: Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act. If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Registrant will engage in political activities on behalf of the foreign principal by developing and implementing a U.S. government relations and stakeholder engagement strategy regarding issues affecting democratic governance, electoral credibility, regional security, religious freedom, trade, investment, and U.S.-Nigeria relations. Registrant's activities will include communications with Members of Congress, congressional staff, executive branch officials, and other policy stakeholders, as well as the preparation of briefing materials, policy memoranda, and strategic outreach initiatives intended to inform and influence U.S. policy discussions and decision-making on matters of interest to the foreign principal.



MORAN
GLOBAL
STRATEGIES INC.

1 September 2026

Dr. Jonathan Sandy

Regional Centre for Governance & Security Policy Initiative

C/O 1 Mudge Farm, off Murray Town

Freetown, Sierra Leone

Dear Dr. Sandy:

We are pleased to have the opportunity to work with the Regional Centre for Governance & Security Policy Initiative ("RCGSPI") in connection with its integrated strategic-advisory engagement with Dr. Joel Gbenga Olawepo-Hashim ("Dr. Hashim"). This Letter of Agreement sets forth the terms under which Moran Global Strategies Inc. ("MGS") will provide the United States government-relations and institutional-engagement workstream of that engagement.

Scope of Representation

RCGSPI has entered into an integrated strategic-advisory agreement with Dr. Hashim focused on his Nigerian national-leadership positioning, political and electoral strategy, and United States and international engagement objectives. RCGSPI serves as the overall programme coordinator under that agreement. RCGSPI retains MGS to lead and deliver the United States government-relations and institutional-engagement workstream described below.

- (a) United States Government Relations.** Develop and execute the Washington government-relations strategy, including outreach to relevant members and staff of the United States Senate Committee on Foreign Relations, the United States House Committee on Foreign Affairs, their Africa-focused subcommittees and other appropriate congressional offices, together with relevant executive-branch, diplomatic and Africa-policy stakeholders concerned with Nigeria, democratic governance, security, trade and regional stability.
- (b) Policy, Democracy and Religious-Freedom Engagement.** Develop appropriate briefings, consultations, roundtables and institutional engagement with foreign-policy, Africa-policy, democracy, constitutional-governance, electoral-integrity, human-rights, religious-freedom and related institutions supporting the United States engagement strategy.
- (c) Faith, Diaspora and Media Engagement.** Engage appropriate faith-based and interfaith constituencies, Nigerian-American and other relevant diaspora leadership, and selected editorial, broadcast, policy and international-affairs media where such engagement advances the agreed United States strategy.
- (d) Business, Investment and Economic Engagement.** Engage appropriate United States business, investment, trade, energy, development and commercial institutions where Dr.

1023 Queen St. Alexandria, VA 22314

101 Constitution Ave, NW Suite 900, Washington D.C., 20001

[Handwritten signature]



MORAN
GLOBAL
STRATEGIES INC.

Hashim's business record, economic-policy orientation or Nigeria's strategic and economic importance is directly relevant to the programme.

- (e) **Strategic Materials and Thought Leadership.** Prepare and refine United States-facing principal materials, including a Principal Profile and Engagement Packet, authoritative biographical and public-record materials, issue and policy memoranda, briefing materials, talking points, anticipated questions and responses, speeches, presentations, opinion pieces and other appropriate engagement materials.
- (f) **United States Engagement Programme and Follow-Through.** Prepare and coordinate a United States engagement programme of approximately seven to ten days, including invitation and programme-support documentation, audience development, outreach, itinerary preparation, principal preparation, accompaniment as appropriate, meeting support and institutional follow-through for the remainder of the engagement.

The United States workstream will support agreed priority matters including democratic governance and electoral credibility; security and counterterrorism; religious freedom and national cohesion; energy and economic cooperation; critical resources and investment; regional stability; and the broader United States–Nigeria relationship.

Coordination

Dr. Jonathan Sandy will serve as RCGSPI's principal representative for the engagement. MGS will designate appropriate personnel for the preparation and delivery of the United States workstream. RCGSPI and MGS will coordinate as necessary to ensure integration of the United States workstream with the wider programme. MGS may engage directly with Dr. Hashim and his designated advisers as reasonably necessary for the effective performance of its workstream.

Relationship and Terms of Engagement

For purposes of this Agreement, the "Effective Date" is the date of the last signature below. RCGSPI will pay MGS a monthly retainer of US\$20,000. The term of this Agreement is six months from the Effective Date, with scheduled professional fees of US\$120,000 over the full term. The first monthly retainer payment to MGS will be due within two (2) business days after RCGSPI receives the first monthly retainer payment from Dr. Hashim. Each subsequent monthly fee is due in advance on the corresponding monthly anniversary of the Effective Date. MGS will invoice RCGSPI directly.

The professional fee is fixed and is not contingent upon securing any meeting or achieving any governmental, legislative, political, electoral, media, commercial or other third-party outcome.

RCGSPI will reimburse MGS for reasonable and necessary external expenses incurred in connection with the engagement. MGS will obtain RCGSPI's prior written approval before incurring any individual external expense exceeding US\$1,000.

1023 Queen St, Alexandria, VA 22314

101 Constitution Ave, NW Suite 900, Washington D.C., 20001



MORAN
GLOBAL
STRATEGIES INC.

Either Party may terminate this Agreement upon thirty (30) days' written notice. If RCGSPI's agreement with Dr. Hashim terminates, this Agreement will terminate on the same effective date unless MGS and RCGSPI agree otherwise in writing. Fees and approved expenses incurred through the effective date of termination remain due.

Compliance

MGS and RCGSPI will comply with the legal and professional requirements applicable to their respective activities under this Agreement. MGS will be responsible for determining and satisfying its own registration and reporting obligations under the Foreign Agents Registration Act and other applicable United States disclosure laws. RCGSPI will provide information and documents reasonably required for MGS to satisfy those obligations.

Independent Contractor

MGS and RCGSPI are independent contractors. Nothing in this Agreement creates a partnership, joint venture, employment or fiduciary relationship between the Parties, and neither Party may bind the other without express written authority.

Confidentiality

MGS and RCGSPI will maintain the confidentiality of nonpublic information exchanged in connection with this engagement and will use such information only for purposes of performing the engagement, except as authorized by the other Party or required by law or regulatory filing. This provision will survive expiration or termination of the engagement.

General Provisions

No modification or waiver of this Agreement, including any material expansion of MGS's scope, fees or obligations, will be binding unless in writing and signed by both Parties. If any provision is held invalid or unenforceable, the remaining provisions will continue in effect. This Agreement will be governed by and construed in accordance with the laws of the Commonwealth of Virginia and applicable federal law. Any dispute arising under this Agreement will be brought in a court of competent jurisdiction in the Commonwealth of Virginia unless the Parties agree in writing to another method of resolution. This Agreement may be executed electronically and in counterparts.

Very Truly Yours,

James P. Moran

President / CEO

Moran Global Strategies Inc.

1023 Queen St, Alexandria, VA 22314
101 Constitution Ave, NW Suite 900, Washington D.C., 20001

Ur.



MORAN
GLOBAL
STRATEGIES INC.

In signing this letter and returning it to MGS, RCGSPI will be indicating agreement to the fee schedule and services described herein and authorizing MGS to perform the United States workstream according to these terms.

Agreed to

By: 

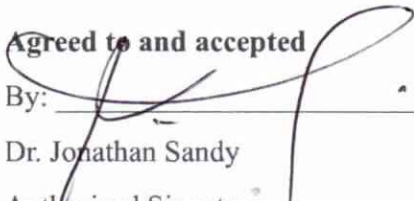
James P. Moran

President and CEO

Moran Global Strategies Inc.

Date: September 2, 2026

Agreed to and accepted

By: 

Dr. Jonathan Sandy

Authorized Signatory

Regional Centre for Governance & Security

Policy Initiative

Date: September 8th, 2026

1023 Queen St. Alexandria, VA 22314

101 Constitution Ave, NW Suite 900, Washington D.C., 20001

