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OMB No. 1124-0006; Expires July 31, 2023

U.S. Department of Justice
Washington, DC 20530

Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Moran Global Strategies, Inc.

2. Registration Number
7255

3. Primary Address of Registrant
101 Constitution Avenue, Suite 900, Washington, DC 20001

4. Name of Foreign Principal
The Ministry for Strategic Industries of Ukraine

5. Address of Foreign Principal
6 M. Lysenka str.
Kyiv
UKRAINE 01030

6. Country/Region Represented
UKRAINE

7. Indicate whether the foreign principal is one of the following:

- [x] Government of a foreign country [1]
- [ ] Foreign political party
- [ ] Foreign or domestic organization: If either, check one of the following:
  - [ ] Partnership
  - [ ] Corporation
  - [ ] Association
  - [ ] Committee
  - [ ] Voluntary group
  - [ ] Other *(specify)* _____
- [ ] Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant
The Ministry for Strategic Industries of Ukraine

b) Name and title of official(s) with whom registrant engages
Ms. Kateryna Rogach, Head of the Advisory Office

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Owned by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Directed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Controlled by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Financed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
09/24/2023	James P. Moran	/s/James P. Moran

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Date	Printed Name	Signature
Sept. 23, 2023	James P. Moran	James P. Moran

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Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov .

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration Number
Moran Global Strategies, Inc.	7255

3. Name of Foreign Principal
The Ministry for Strategic Industries of Ukraine

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? 10/01/2023

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Registrant will provide strategic advice and assistance to support the Ministry for Strategic Industries of Ukraine within the U.S., including representing the Ministry's interests in the defense and intelligence industries before the U.S. Executive and Legislative branches of government. The term is for a period of one year.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Provide government relations services and engage in advocacy before the US Congress, Administration, and other political stakeholders with respect to the long-term security of the people of Ukraine.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act[1].

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Provide government relations services and engage in advocacy before the US Congress, Administration, and other political stakeholders with respect to the long-term security of the people of Ukraine.

11. Prior to the date of registration[2] for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose

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12. During the period beginning 60 days prior to the obligation to register[3] for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value

13. During the period beginning 60 days prior to the obligation to register[4] for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value

1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

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EXECUTION

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Date	Printed Name	Signature
09/24/2023	James P. Moran	/s/James P. Moran

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Date	Printed Name	Signature
Sept. 23, 2023	James P. Moran	James P. Moran

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Ms. Kateryna Rogach
Head of the Advisory Office
The Ministry for Strategic Industries of Ukraine
Ukraine, 01030, Kyiv, 6 M. Lysenka str.

Dear Kateryna:

We are excited to have the opportunity to work with you. This letter of Agreement sets forth the parameters of the business relationship between Moran Global Strategies Inc. (referred to as "MGS"), and the Advisory Office of the Ministry for Strategic Industries of Ukraine (referred to as "Client").

Scope of Representation

This would be a bilateral contract which if signed and returned to us will establish a contract between MGS and Client. We will devote our best efforts to representing the Client and in doing so we will adhere strictly to both the legal and ethical obligations of our profession.

Under terms of this letter agreement, MGS agrees to provide Client with strategic advice and facilitate interaction with appropriate members of the Executive and Legislative Branches of the U.S. government, as well as third-party interests such as think tanks and other non-profit entities.

MGS and Client agree to comply with all applicable laws, including those under the Lobbying Disclosure Act (LDA), as amended, the Foreign Agents Registration Act (FARA) as amended, and any regulations and/or rules promulgated thereunder. MGS acknowledges and understands that MGS will be solely responsible for its own compliance with all registration and reporting obligations imposed by FARA on MGS in connection with the services performed under this Agreement.

Relationship and Terms of Engagement

Subject to the terms of this paragraph, the Client will pay MGS a monthly fee of $25,000.00 for services provided. Payment will be transmitted through Ukraine Freedom, which is a Ukrainian nonprofit organization. This contract may be terminated with 30 days' notice provided on the first of the month prior to termination. The contract will commence on October 1, 2023, and conclude on September 30, 2024, with monthly fees billed in advance on the first of the month and due on or before the 15th day of each calendar month. This contract will automatically renew upon expiration on an annual basis on the same terms as indicated herein.

101 Constitution Ave, NW Suite 900
Washington D.C., 20001

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In addition, Client will reimburse MGS for reasonable and necessary out-of-pocket items that MGS receives prior authorization for, and that exceed, $1,000.00. Administrative costs (phone, nominal travel, administrative support) are included in the retainer.

Independent Contractor

The Parties acknowledge awareness and stated preference that this is an agreement for services as an independent contractor. The Parties will exert all manner of good faith and take all reasonable efforts to ensure performance and prevent repudiation by other parties connected with its activities which could affect its performance under this Agreement. Furthermore, as an independent contractor, shall not be held liable for any breach or failure to perform under subsequent contracts entered into between Client and any third Party.

It is further understood that MGS is retained by and has contracted with the Client only for the purpose(s) and to the extent set forth above, and that MGS is an independent contractor, and shall be free to provide services to such persons or corporations as MGS deems advisable so long as same does not create a conflict of interest.

General provisions.

a) No modification or waiver of this Agreement shall be binding unless in writing and signed by the parties hereto.

b) Severability. If one or more of the provisions in this Agreement are deemed void by law, then the remaining provisions will continue in full force and effect.

c) This Agreement, and all transactions contemplated hereby, shall be governed by, construed and enforced in accordance with the laws of the Commonwealth of Virginia and the United States of America, without regard to its conflicts of laws provisions.

d) Any dispute arising under, related to or concerning this Agreement shall be litigated exclusively in federal or state court of competent jurisdiction that is situated in the Commonwealth of Virginia. In the event any legal action is necessary to enforce this Agreement, the prevailing party shall be able to recover any and all reasonable attorney fees and costs necessary to enforce this Agreement.

e) During the term of this agreement and at all times thereafter, MGS shall not disclose confidential information related to Client, or to third parties, nor use confidential information for any purpose whatsoever except for the purpose of performing services on behalf of Client.

f) MGS shall have sole responsibility for payment of all federal, State, and local taxes or contributions imposed or required under unemployment insurance, workmen's

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compensation, Social Security, and income tax laws and for filing all required tax forms with respect to any amounts paid by Client hereunder and any amounts paid by MGS to its employees. MGS shall indemnify and hold Client harmless against any claims or liability (including penalties) resulting from failure of MGS to pay such taxes or contributions, or failure of MGS to file any such tax forms.

In signing this letter and returning it to MGS, the Client will be indicating agreement to the fee schedule described herein and will be authorizing MGS to perform services according to the terms set forth herein.

Should you have any questions about our practices and procedures please call me at 202.258.9656.

Sincerely yours,
Moran Global Strategies Inc.

By: _____
James P. Moran

AGREED AND ACCEPTED FOR THE ADVISORY OFFICE OF THE MINISTRY FOR STRATEGIC INDUSTRIES OF UKRAINE:
By: Kateryna Rogach
Title: Head of Advisory office
Dated: 14.09.2023

МІНІСТЕРСТВО З ПИТАНЬ СТРАТЕГІЧНИХ ГАЛУЗЕЙ ПРОМИСЛОВОСТІ УКРАЇНИ
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