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OMB No. 1124-0006; Expires July 31, 2023

U.S. Department of Justice
Washington, DC 20530

Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Latin America Advisory Group, LLC

2. Registration Number
6898

3. Primary Address of Registrant
8395 SW 73rd Ave, Apt 106, Miami, FL 33143

4. Name of Foreign Principal
Javier Milei

5. Address of Foreign Principal
Av. Ing. Huergo 949, C1107
Caba
ARGENTINA

6. Country/Region Represented
ARGENTINA

7. Indicate whether the foreign principal is one of the following:

- ☐ Government of a foreign country [1]
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
  - ☐ Partnership
  - ☐ Corporation
  - ☐ Association
  - ☐ Committee
  - ☐ Voluntary group
  - ☐ Other *(specify)* _____
- ☒ Individual-State nationality ARGENTINA

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant

b) Name and title of official(s) with whom registrant engages

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

The foreign principal is a candidate for President of Argentina.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal	Yes ☒ No ☐
Owned by a foreign government, foreign political party, or other foreign principal	Yes ☒ No ☐
Directed by a foreign government, foreign political party, or other foreign principal	Yes ☒ No ☐
Controlled by a foreign government, foreign political party, or other foreign principal	Yes ☒ No ☐
Financed by a foreign government, foreign political party, or other foreign principal	Yes ☒ No ☐
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes ☒ No ☐

11. Explain fully all items answered "Yes" in Item 10(b).

See Appendix for Response

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
09/29/2023	Damian Merlo	/s/Damian Merlo

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
9/29/23	Damian Merlo	

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Appendix
Response to Item 11

Item 11: Explain fully all items answered "Yes" in Item 10(b).

Item 10(b) Supervised: The foreign principal is a candidate for President of Argentina.

Item 10(b) Owned: The foreign principal is a candidate for President of Argentina.

Item 10(b) Directed: The foreign principal is a candidate for President of Argentina.

Item 10(b) Controlled: The foreign principal is a candidate for President of Argentina.

Item 10(b) Financed: The foreign principal is a candidate for President of Argentina.

Item 10(b) Subsidized: The foreign principal is a candidate for President of Argentina.

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Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov .

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration Number
Latin America Advisory Group, LLC	6898

3. Name of Foreign Principal
Javier Milei

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? 09/04/2023

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Registrant will provide public relations and communications advice and support to, and will provide outreach to Members of Congress, the media, and U.S.-based public affairs research organizations on behalf of the foreign principal.

Registrant received the signed agreement on September 20, 2023, from Fernando Cerimedo a principal advisor to Mr. Milei.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Registrant will provide public relations and communications advice and support to, and will provide outreach to Members of Congress, the media, and U.S.-based public affairs research organizations on behalf of the foreign principal.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act[1].

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Registrant will communicate with Members of Congress, the media, and U.S.-based public affairs research organizations about the public policy goals of Mr. Milei if he is elected President of Argentina.

11. Prior to the date of registration[2] for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal?

Yes ☒ No ☐

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

The registrant has communicated with Congressional staff and media outlets regarding Mr. Milei's public policy agenda if elected President of Argentina.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
See Appendix for Response			

12. During the period beginning 60 days prior to the obligation to register[3] for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value

13. During the period beginning 60 days prior to the obligation to register[4] for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value

1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

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EXECUTION

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Date	Printed Name	Signature
09/29/2023	Damian Merlo	/s/Damian Merlo

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EXECUTION

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Date	Printed Name	Signature
9/29/23	Damian Merlo	

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Appendix
Response to Item 11-Detail

Date	Contact	Method	Purpose
09/07/2023	Josh Goodman, Associated Press, Latin America Correspondent	WhatsApp	See above answer to question 10
09/07/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/11/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/11/2023	Josh Goodman, Associated Press, Latin America	WhatsApp	See above answer to question 10
09/12/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/14/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/18/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/18/2023	Ricardo Pita, Legislative Assistant to Senator Ted Cruz	telephone call	See above answer to question 10
09/19/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/20/2023	Ricardo Pita, Legislative Assistant to Senator Ted Cruz	WhatsApp	See above answer to question 10
09/20/2023	Isabelle Bucaram, CNN International VIP booker	WhatsApp	See above answer to question 10
09/25/2023	Josh Goodman, Associated Press, Latin America	WhatsApp	See above answer to question 10
09/26/2023	Ricardo Pita, Legislative Assistant to Senator Ted Cruz	WhatsApp	See above answer to question 10

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Latin America
ADVISORY GROUP

MEMO

To: Fernando Cerimedo, CEO, NUMEN
From: Damian Merlo, Managing Partner, Latin America Advisory Group
Date: 9/04/2023
Re: Collaboration with Javier Milei 2023 campaign

LAAG is pleased to partner with NUMEN to collaborate on a campaign for President Milei 2023.

We are confident we can deliver outstanding public relations and strategic advisory services.

Our work will focus on the following:

1) **Conduct media assessment for the campaign, and an eventual period of Milei's president-elect period until 10 December of this year.**
    a. Focus on US media.
        i. Identify specific opportunities for the campaign to reach US media outlets.
            1. Interviews, background discussions, etc.
        ii. Draft and prepare OpEds for publication in US outlets.

2) **Political support and relationship building**
    a. Review current US Congressional stance on the campaign and the candidate.
        i. Begin outreach with key members of the House and Senate.
        ii. Focus on House and Senate Foreign Affairs Committee members (and relevant subcommittee members specifically)
        iii. Focus on South Florida members of Congress.
    b. Thought leadership via think tanks.
        i. The Heritage Foundation
        ii. CSIS
        iii. Council on Foreign Relations
        iv. Atlantic Council
    c. Assist in organizing a visit to Washington D.C.
        i. This can be done in the president-elect period as well as during the second round of campaigning (if a second round were to take place).

What We Propose:

Timelines and cost. This is an engagement memo with no monetary value.

Pro-bono support for the period of the campaign, thru Oct. 22 (or Nov. 19 if necessary)
Pro-bono support for the President-elect period, until Dec 10, 2023

Damian Merlo, Managing Partner LAAG / Date 9/20/23

Fernando Cerimedo, CEO NUMEN / Date 9/9/2023

251 Little Falls Drive Wilmington, DE 19808

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