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OMB No. 1124-0004; Expires July 31, 2023

U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov .

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration Number
Finn Partners, Inc.	6212

3. Name of Foreign Principal
Qatar Museums

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? 06/14/2022

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Media Relations for Qatar Museums

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Public relations consultation on cultural projects for Qatar Museums.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act[1].

Yes ☐ No ☒

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

11. Prior to the date of registration[2] for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal?

Yes ☐ No ☐ N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose

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12. During the period beginning 60 days prior to the obligation to register[3] for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☐ N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value

13. During the period beginning 60 days prior to the obligation to register[4] for this foreign principal, has the registrant disbursed or expended monies in connection with activity on behalf of the foreign principal or transmitted monies to the foreign principal?

Yes ☐ No ☐ N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail and separately an account of such monies, including monies transmitted, if any.

Date	Recipient	Purpose	Amount

1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
09/09/2022	Martin Ettlemyer	/s/Martin Ettlemyer

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
September 9, 2022	Martin Ettlemyer	

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SERVICE CONTRACT

Between

Qatar Museums

and

Polskin Arts & Communications Counselors // A DIVISION OF FINN PARTNERS

Contract No: QMA-SS-2021-3436-692

For

International PR Services

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SERVICE CONTRACT

This Service Contract (hereinafter "**the Contract**") is made as at the date of the last signature below (the "**Effective Date**"),

BY AND BETWEEN:

(1) **QATAR MUSEUMS**, a governmental authority organized and existing under the Laws of the State of Qatar and having its registered office at Post Office Box 2777 – STATE OF QATAR, represented by **Mr. Ahmad Al Namla**, in his capacity as CEO, (hereinafter referred to as "**QM**"); and

(2) **Polskin Arts & Communications Counselors, a division of Finn Partners**, a company established, organized and existing under the laws of New York, registered office at 301 East 57th Street, New York, NY 10022 Tel: 212 593 6488, represented herein by Philippa Polskin in her capacity as President (hereinafter referred to as the "Contractor"), which expression shall, unless repugnant to the context or meaning thereof, be deemed to include its directors, employees, personnel, assignees, successors, sub-contractors and/or agents,

(hereinafter each referred to individually as a "**Party**" and collectively as the "**Parties**").

WHEREAS:

(A) QM is a well-known cultural entity which has the institutional aim of promoting the arts, architecture, archaeological and heritage sites sector and is engaged in the organisation of important cultural projects and art exhibitions and of enterprises connected to the art world; and

(B) QM desires to receive the Services (as defined below); and

(C) QM, relying on the experience and expertise of the Contractor, has requested the Contractor to provide it with the Services; and

(D) The Contractor has agreed to provide QM with the Services and the Parties have decided to enter into this Contract in accordance with its terms.

NOW THEREFORE, based on the mutual promises and valuable consideration set forth herein, the Parties agree as follows:

1. **DEFINITIONS**

1.1 In this contract, the following words and expressions shall have the meaning hereby assigned to them except where the context otherwise requires:

"Acceptance Certificate" means the certificate to be issued by QM to the Contractor in accordance with Article (15);

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"Approval"	means prior written consent from QM (and "Approved" is to be construed accordingly);
"Completion"	means completion of all the Services or work set out in the Contract in accordance with all its requirements and to QM's satisfaction (at QM's sole discretion);
"Completion Date"	Means the latest date on which Completion of the Contract must be achieved, namely **30 September 2023** and in accordance with Schedule 1.
"Conditions of Contract"	means Article 1 through Article 28 inclusive;
"Confidential Information"	means all documentation, knowledge, information and material, in any form, oral and writing, and on any media, including notes and reports incorporating such information, whether of a technical, commercial, operational or financial nature or otherwise relating in any manner to the business affairs of QM (in whatever form and including, without limitation, business plans, research and development material, marketing strategies, specifications, processes, designs, drawings, initiatives and inventions) disclosed directly or indirectly by QM to the Contractor or available or apparent to the Contractor in the course of the Contract;
"Contract"	means this Contract including the schedules attached to this Contract, the Conditions Of Contract, as originally executed, as the same may from time to time be amended, supplemented or revised in accordance with the applicable provisions hereof, through mutual discussion;
"Contract Price"	means the total compensation to be paid by QM to Contractor as consideration for the performance of the Services under the Contract in accordance with Article (8) hereto;
"Effective Date"	means the date of this Contract, as set out above;
"Force Majeure"	means the effective occurrence of any act or event that is unforeseeable, insurmountable and outside the control of the Party that invokes it (all such criteria being met simultaneously), and which renders said Party unable to comply totally or partially with its obligations under the Contract. Force Majeure shall include Acts of God (such as epidemic, tidal wave, lightning, earthquake, or hurricane),

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	hostilities or acts of war (whether declared or not), riots, civil or military disturbances, national, regional or professional strikes, and acts of any government or public authority or any representative thereof, whether or not legally valid. Force Majeure does not include events such as the insolvency of any Party;
"Intellectual Property"	means any patents, rights to inventions, copyright and related rights, trade marks, trade names and domain names, rights in get-up, rights in goodwill or to sue for passing off, unfair competition rights, rights in designs, rights in computer software, database rights, topography rights, rights in confidential information (including know-how and trade secrets) and any other intellectual property rights, in each case whether registered or unregistered and including all applications (or rights to apply) for, and renewals or extensions of, such rights and all similar or equivalent rights or forms of protection which subsist or will subsist now or in the future in any part of the world;
"Key Personnel"	means those senior personnel assigned by the Contractor and Approved by QM, having direct responsibility for the technical output, and/or project management function in relation to the Services
"Losses"	means any direct, indirect or consequential losses and/or liabilities (all of which terms include, without limitation, loss of profit, loss of business, depletion of goodwill and like loss), damages, injury, claims, charges, demands, actions, costs and expenses (including legal and other professional fees and expenses);
"Party"	means QM or the Contractor or both if in plural;
"Pre-existing IP"	means any Intellectual Property used in the provision of the Services that (i) existed prior to the date of this Contract or (ii) was not created wholly or partly in the provision of the Services;
"Services"	means the services set out in Schedule (1) (and which may be amended by the Parties from time to time in accordance with the requirements of the Contract);
"Services IP"	means any Intellectual Property which is created wholly or partially in the provision of the Services
"Term"	has the meaning set out in Article 23.1; and

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"Variation Order"	means any change or modification to any of the Services or related document, as agreed by the Parties in writing in the form set out in Schedule (4).

2. INTERPRETATIONS AND GENERAL

2.1 Words importing the singular only also include the plural where the context so requires, and vice versa.

2.2 Words importing gender include each gender.

2.3 Headings are inserted solely for convenience and shall not be taken into consideration in the interpretation of this Contract.

2.4 References to Articles and Schedules are to Articles and Schedules of this Contract, unless the context otherwise requires. The Schedules form part of this Contract and shall have effect as if set out in full in the body of this Contract. In the event of any conflict or inconsistency between the Conditions of Contract, the Schedules will prevail and take priority over the Conditions of Contract.

2.5 All dates and times referred to in the Contract relate to the date and time in Qatar, according to the Gregorian calendar. Unless otherwise stated, days shall mean consecutive calendar days.

2.6 All documents and all communications in connection with the Contract shall be prepared and/or conducted in the English language, unless otherwise advised by QM.

2.7 The misplacement, addition or omission of a word or character shall not change the intent of any part of the Contract from that set forth by the Parties as a whole. The Contractor shall be solely responsible for requesting any interpretation or clarification of the Contract from QM.

2.8 The invalidity or unenforceability of any portion or provision of this Contract shall in no manner affect the validity or enforceability of any other portion or provisions hereof. Any invalid or unenforceable portion or provision shall be deemed severed from this Contract and the balance of this Contract shall be construed and enforced as if this Contract did not contain such invalid or unenforceable portion or provision.

2.9 Any words following the terms including, include, in particular, for example, such as, or any similar expression shall be construed as illustrative and shall not limit the sense of the words, description, definition, phrase or term preceding those terms.

2.10 A reference to "writing" or "written" includes email.

2.11 This Contract may be signed by the Parties in counterparts provided that scanned copies of the entire Contract are exchanged to evidence signature.

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3. OBJECTIVE AND SERVICES

3.1 The Contractor hereby undertakes to perform in full and render to QM each of the Services in accordance with the requirements set out in Schedule (1) and the rest of this Contract, as may be amended from time to time in accordance with the terms of this Contract.

3.2 The Conditions of Contract shall apply to all Services unless they are expressly varied pursuant to Article (14).

3.3 No terms or conditions endorsed upon, delivered with or contained in communications from or on behalf of the Contractor shall form part of the Contract unless expressly agreed by QM and incorporated by QM into the Contract and the Contractor waives any right which it otherwise might have to rely on such terms and conditions.

3.4 Time shall be of the essence of the Contract unless specifically agreed otherwise otherwise.

3.5 The Services shall be performed at the place specified in Schedule (1) or such other place as is agreed by QM in writing prior to performance.

4. WARRANTIES, REPRESENTATIONS AND UNDERTAKINGS OF THE CONTRACTOR

4.1 The Contractor warrants, represents and undertakes to QM that:

(a) It shall perform the Services in a highly efficient manner, in accordance with generally recognized commercial practices and standards for similar services and any agreed service levels and to the satisfaction of QM;

(b) The Services shall conform to the standards indicated in this Contract and all in related documents, including by meeting the Completion Date;

(c) It is fully aware of all legal requirements and business practices that must be followed in order lawfully to provide the Services (including in relation to health, safety and environmental standards)and that the Services and its behavior will at all times be in full compliance with such laws, requirements and practices;

(d) It has obtained at its own expense all licenses, permits and authorizations in any applicable territory, including its country of origin, that are or that may be required in order to perform its obligations under this Contract and that it shall at all times during the Term at its own expense maintain all such licenses, permits and authorizations;

(e) It shall strictly adhere to and observe all of QM's conditions in relation to its premises and property (including but not limited to health and safety conditions, safety management systems, hygiene policies and security policies) and any codes of conduct or ethics made available to the Contractor from time to time;

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(f) It shall adopt safe working practices and at the proper time supply and install within the original Contract Price such guards and safety devices as may be necessary to comply with the provisions of all applicable health and safety laws and shall not in the performance of the Contract in any manner endanger the safety of or unlawfully or unreasonably interfere with the convenience of any other person, including employees and/or contractors of QM;

(g) It shall ensure that, in performing its obligations under the Contract, it does not cause any disturbance or damage to QM's operations and property;

(h) It shall notify QM as soon as it becomes aware of any breach of laws or any health and safety hazard or issue which arises in relation to the Contract (which notification shall not release the Contractor from any liability and/or obligations in respect of such breach, hazard or issue);

(i) It shall be responsible for any mishandling, loss or damage caused to QM's property or equipment that is attributable to the act, omission, negligence, misconduct and/or improper use by the Contractor, its personnel, agents and/or sub-contractors (if any);

(j) It shall co-operate with QM in all matters relating to the Services; and

5. QM REPRESENTATIVE

5.1 QM shall appoint a representative, hereinafter referred to as the "**QM Representative**", who shall be QM's authorized delegate with respect to the Contract and shall act on behalf of QM.

5.2 The Contractor shall not accept an instruction in relation to the Services from QM unless such instruction is made in writing by or on behalf of the QM Representative, the Chairperson of QM or the Chairperson's representative. If the Contractor receives an instruction in relation to the Services other than from or on behalf of the QM Representative, the Contractor shall contact the QM Representative and shall request that he or she confirms in writing the instruction in relation to the Services, or that someone does so on his or her behalf.

6. CONTRACTOR REPRESENTATIVE

6.1 The Contractor shall at all times ensure that the Services are carried out in a professional manner and under the supervision of a fully qualified representative appointed by Contractor, hereinafter referred to as the "**Contractor Representative**", and who shall be duly authorized to receive and carry out on behalf of Contractor instructions received from QM or the QM Representative.

6.2 The Contractor agrees to inform QM in writing immediately upon execution of the Contract of the name of its Representative. The appointment of the Contractor Representative and any subsequent changes will be subject to Approval, which shall not be unreasonably withheld.

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7. CONTRACTOR PERSONNEL

7.1 In the performance of its obligations under the Contract, the Contractor shall provide and employ personnel who are sufficiently experienced and qualified, as is necessary for the proper and timely execution of the Services.

7.2 The Contractor shall not change its Key Personnel for its convenience without Approval, which shall not be unreasonably withheld.

7.3 The Contractor shall at all times during the performance of the Contract conform in all respects with and carry out all obligations imposed on it by the provisions and requirements of any applicable law in Qatar.

7.4 QM shall be at liberty to object to and require the Contractor to remove forthwith from the provision of the Services any person directly or indirectly employed by the Contractor for the execution of the Services, who in the opinion of QM is guilty of misconduct or is lacking competence or whose continued participation in the Services is considered to be undesirable. Such person shall not again be employed or engaged for the Services without Approval. The Contractor shall use its best endeavors to replace such person as early as possible by a competent substitute, at no extra cost to QM.

8. CONTRACT PRICE

8.1 As full compensation for the Services and all related works to be performed by the Contractor under this Contract, QM shall pay to the Contractor the Contract Price, which shall be fixed amount of **QAR 8,561,280.00 (EIGHT MILLION FIVE HUNDRED SIXTY-ONE THOUSAND TWO HUNDRED EIGHTY QATAR RIYALS) ONLY** (which shall be payable in accordance with Article (9).

8.2 The Contract Price may be amended in accordance with the terms of the Contract.

9. METHOD OF PAYMENT

9.1 The Contract Price shall be paid to the Contractor in accordance with this Article (9) and with Schedule (2).

9.2 QM shall effect payment of undisputed amounts to the Contractor:

(a) by means of telegraphic transfer remittance to the bank account notified to QM by the Contractor; and

(b) within 45 days of the submission of an original invoice from the Contractor to QM and the issuance of an Acceptance Certificate in accordance with Article (15).

9.3 The Contractor shall address each of its invoices to QM's Department of Finance and shall send those invoices to QM using one of the methods set out in Article (24) below.

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10. RETENTION AMOUNT

Not used

11. INTELLECTUAL PROPERTY

11.1 The Contractor agrees to promptly disclose to QM in writing any Services IP. Further, the Contractor will maintain adequate records of all Services IP. Such records shall be the property of and available to QM at all times.

11.2 The Contractor agrees that all Services IP and all materials embodying them are the sole and exclusive property of QM to the fullest extent permitted by law. To the extent that any Services IP does not vest automatically with QM the Contractor hereby assigns it to QM (including in so far as is possible by way of present assignment of future rights) with full title guarantee all itsright, title and interest in and to the Services IP.

11.3 Insofar as it is not permissible by law for the Services IP to vest with QM, the Contractor shall hold the same on trust for QM and hereby grants QM an exclusive, worldwide, assignable, sub-licensable, royalty-free license to use such any Services IP in any manner it so chooses.

11.4 The Contractor hereby confirms that to the extent that it has used any Pre-existing IP it has obtained all necessary consents and permissions so that QM can enjoy the full benefit of the Services. The Contractor hereby grants to QM a non-exclusive, royalty-free licence to use any Pre-existing IP insofar as is reasonably necessary for QM to enjoy the benefit of the Services.

11.5 QM hereby grants to the Contractor for the term of this Contract a non-exclusive, non-assignable, non-sub-licensable, royalty-free license to use any Intellectual Property owned by QM (including for the avoidance of doubt the Services IP) insofar as is reasonably necessary for the provision of the Services.

11.6 Nothing in this Contract shall transfer any Pre-existing IP or rights in the same owned by either party

11.7 To the extent permissible by law the Contractor hereby irrevocably and unconditionally waives in favour of QM all present and future moral rights and all similar rights conferred on the Contractor under any applicable law in any jurisdiction relating to any copyright which forms part of the Services IP and will secure equivalent waivers for any employees or third parties it instructs as the case may be.

11.8 The Contractor agrees and undertakes that it will execute such deeds or documents and do all such acts and things as may be necessary or desirable to substantiate the rights of QM in respect of the matters referred to in this Article (11) and otherwise protect and maintain the Services IP.

11.9 The Contractor hereby undertakes that:

(i) it will not give permission to any third party to use any Services IP nor shall any third party have any claim to the Services IP;

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(ii) all material the Contractor develops or produces under this Contract will be original and will not infringe on the Intellectual Property of third parties and, to the best of the Contractor's knowledge, the material will not be defamatory or breach any confidentiality undertaking; and

(iii) the use by QM of any Services IP or any Pre-existing IP (other than any Pre-existing IP specifically supplied to the Contractor by QM) will not infringe the rights (including Intellectual Property) of any third party.

11.10 The Contractor acknowledges that no further fee or compensation other than those provided for in this Contract are due or may become due to the Contractor in respect of the performance of its obligations under this Article (11). Any additional work which is beyond the scope of work under Schedule (1), shall follow Article 14 for Variations.

11.11 Each party shall indemnify and keep hold harmless the other party and its corporate affiliates and their officers, directors, employees, subcontractors and agents from and against all obligations of any nature whatsoever, including all reasonable attorney's fees, resulting from (i) a party's willful misconduct or negligent act or omission or failure to perform in accordance with any of the terms or conditions of this agreement; and (ii) with respect to any Intellectual Property infringement; provided, however, that the party to be indemnified at all times against all or any Losses for which it might become liable with respect to any Intellectual Property infringement hereunder notifies the other party promptly of any well founded claim or other and such claim relating is not attributed to the Services IP or any Pre-existing IP (other than any Pre-existing IP specifically supplied to the Contractorto any negligent act or omission, or intellectual property infringement, by QM) the indemnified party, its corporate affiliates or any of their officers, directors, employees or agents. This indemnification shall survive the termination of this agreement.

11.12 Save for Article (11.5) the provisions of this Article (11) shall survive the expiry or termination of this Contract.

12. OVERSIGHT

QM shall have the right of, and the Contractor hereby agrees to permit upon prior notice, oversight at any time and place by the QM Representative or any duly authorized representative thereof, of any part of the Services. Oversight may be conducted prior to, concurrently with, or after the performance of the Services, to ensure to QM's satisfaction that the requirements of the Contract are being met.

13. WAIVER OF DEFAULT

13.1 Any failure by QM at any time, or from time to time, to enforce or require the strict performance of any of the terms or conditions of the Contract shall not constitute a waiver of QM's right to enforce or to require the strict observance of such terms or conditions in any way.

13.2 None of the conditions of the Contract shall be considered waived by QM or the Contractor unless such waiver is given in writing to the other Party and is identified specifically to be a waiver under the Contract with full reference to the requirement(s) being waived.

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14. VARIATIONS

14.1 QM shall have the right at any time, at QM's sole discretion, to ask the Contractor to make any reasonable changes to the Services that QM considers advisable, contingent upon Contractor's approval, the Contractor shall carry out such changes. Changes may include additions to or reductions in Schedule (1), or alterations to the time schedules. Any changes can only be made by a Variation Order, which shall be in writing and signed by QM and the Contractor Representative.

14.2 Before the relevant changes to the Services are carried out by the Contractor, the Parties shall agree in a written Variation Order the increase or decrease in the amount of the Contract Price entailed by same and the effect that it has on the time schedule.

14.3 Until a Variation Order has been agreed and executed by both Parties and unless the Parties agree otherwise in writing, the Contractor shall continue to supply the Services in accordance with the existing terms of this Contract.

15. ACCEPTANCE

15.1 QM shall, within fifteen (15) days of Completion, issue an Acceptance Certificate in respect of the Contract.

15.2 Until QM has issued the Acceptance Certificate, the Services shall not be considered as accepted, either in whole or in part. Neither Approval during the execution of such Services, nor any payments made to the Contractor during the course of the Services shall constitute acceptance of such Services or part thereof.

15.3 The Acceptance Certificate shall state that the Services have been carried out and completed in accordance with the terms hereof.

16. PUBLICITY

16.1 Unless Approval is obtained, the Contractor, its personnel, agents and servants, shall not, except as may be required by law or regulations, in any manner advertise, publish or release for publication any statement or information mentioning QM, the Contract, or the nature and scope of the items and/or services required by QM in respect of the Contract, quote or state the opinion of any employee or agent of QM, or use in any form(s) or material(s) the logo or the name of QM.

16.2 All public relations matters arising out of or in connection with the Contract shall be the sole responsibility of QM. Without derogating from the foregoing restriction, the Contractor shall obtain Approval of the text of any announcement, publication or other type of communication concerning the Contract that the Contractor or its agents wish to release for publication.

17. WORK GUARANTEE

Should the Services fail to meet the warranties, representations or undertakings given in Article (4.1) above at any time during the period of one (1) year from the date on which the relevant Acceptance Certificate was issued by QM, then the Contractor shall (at QM's discretion):

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(a) rectify such Services free of charge basis to reach the required standard within fifteen (15) days from the date of a written notice to be sent by QM to the Contractor; or

(b) if the Contractor fails or refuses to rectify such Services, Contractor shall immediately pay indemnification upon demand from QM pursuant to Article 22.1 below as applicable

18. FORCE MAJEURE

18.1 Neither Party shall be in breach of this Contract nor liable for delay in performing, or failure to perform, any of its obligations under this Contract if such delay or failure result from an event of Force Majeure, provided that:

(a) the affected Party shall immediately notify the other Party in writing of the matters constituting the Force Majeure and shall keep that Party fully informed of their continuance and of any relevant change of circumstances whilst such Force Majeure event continues; and

(b) the affected party shall take all reasonable steps available to it to minimize the effects of the Force Majeure on the performance of its obligations under this Contract.

18.2 If the period of delay or non-performance continues for 45 days or more, the Party not affected may terminate this Contract by giving 10 days' written notice to the affected Party.

19. ASSIGNMENT & SUB-CONTRACTING

The Contractor shall not assign or sub-contract in whole or in part of its obligations under this Contract without Approval.

20. DEFAULT AND TERMINATION

20.1 QM may, without prejudice to any other right or remedy to which it may be entitled, immediately terminate this Contract or any part thereof on written notice if the Contractor:

(a) enters into liquidation (whether compulsory or voluntary) or compounds with its creditors or has a receiver appointed of all or any part of its assets or takes or suffers any similar action in consequence of debt or if any event occurs which has an analogous or equivalent effect to any of the events mentioned above in any applicable jurisdiction;

(b) assigns this Contract or any right herein (except as permitted under this Contract);

(c) persistently disregards QM's regulations, instructions or recommendations;

(d) fails, neglects, refuses or becomes unable at any time during the Term to provide all or part of the required services under this Contract in a manner deemed satisfactory by QM;

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(e) otherwise fails to observe or perform any of its obligations with due diligence, promptness or in accordance with any of the provisions set forth herein,

provided that, in respect of the failures described in Articles (20.1(d)) and (20.1(e)), such failure continues for a period of ten (10) days after notice is given by QM to the Contractor.

20.2 QM may, without prejudice to any other right or remedy to which it may be entitled, suspend, delay and/or interrupt all or part of this Contract at any time by giving at least five (5) days' notice in writing to the Contractor, provided such suspension, delay and/or interruption shall not continue for a period in excess of three (3) months (excluding any period of time affected by Force Majeure) (the "Maximum Suspension Period"). The Contract shall resume immediately upon QM's written notice to the Contractor or upon expiry of the Maximum Suspension Period.

20.3 In addition to the foregoing provisions of this Article, QM shall have the sole discretion to terminate this Contract without cause at any time by giving ten (10) days' written notice to the Contractor.

20.4 In case of termination under Article (20.3), QM shall pay all costs and expenses incurred by the Contractor up to such termination, without any further compensation whatsoever being payable to the Contractor.

20.5 Either Party may terminate this Contract under Article (18.2).

20.6 On any expiry or termination of this Contract, the provisions of this Contract that are expressed and/or are intended to survive expiry or termination shall so survive, including (without limitation) Articles (4), (11.1-11.4), (11.6-11.12), (16), (21), (22), (23), (26), (27) and (28).

20.7 Any termination or expiry of the Contract shall not affect any accrued rights, remedies, obligations or liabilities of either Party at the date of such termination or expiry, including the right to claim damages in respect of any breach of the Contract that existed at, or before, the date of termination or expiry.

21. CONFIDENTIALITY

21.1 The Contractor undertakes that, during the Term of this Contract and after its termination, the Contractor shall:

(a) preserve the confidentiality of and keep in strict confidence any and all Confidential Information;

(b) not disclose or make available to any third party or use directly or indirectly any Confidential Information;

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(c) limit access to Confidential Information to those of its employee(s) or agents reasonably requiring the same for performance of the Contractor's obligations under the Contract; and

(d) not use any Confidential Information in any way for any purpose other than the purpose for which it has been disclosed to the Contractor,

unless it has specific and explicit Approval to do otherwise.

21.2 The Contractor shall be liable in relation to any disclosure of Confidential Information to any third party unless it can provide written evidence that:

(a) such Confidential Information was in the public domain prior to disclosure to the Contractor;

(b) such disclosure is required by law or for the performance of the Contractor's obligations under this Contract;

(c) such Confidential Information has become part of the public domain through no fault of the Contractor; or

(d) such Confidential Information was legitimately given without restriction to the Contractor by a third party duly authorized or otherwise entitled to do so, and who did not receive the same in any way from QM.

22. GENERAL INDEMNIFICATION AND LIMITATION OF LIABILITY

22.1 Either party shall indemnify, defend and hold the other party harmless on demand from and against all Losses awarded against or incurred or paid by the other party arising out of or in connection with:

(a) the indemnifying party's negligence, default or breach of Contract; and

(b) any third party claim(s) made against a party in respect of any Losses sustained by the party's employees or agents, contractors or by any customer or third party to the extent that such Losses were caused by, relate to or arise from the provision of the Services as a consequence of a breach or negligent performance or failure or delay in performance of the terms of the Contract by the other party, its agents, or its sub-contractors.

22.2 Subject to Article 22.4, the aggregate liability of one party to the other under or in connection with this Contract whether arising from negligence, breach of contract or otherwise shall not exceed an amount equal to the price paid or payable by QM to the Contractor for the Services.

22.3 Subject to Article 22.4, either party shall not be liable to the other for any loss of profit (whether direct or indirect), or any other indirect or consequential loss or damage, or loss of business opportunity whether arising from negligence, breach of contract or otherwise.

22.4 Nothing in these conditions excludes or limits:

(a) either Party's liability for death or personal injury arising from its negligence or that of its employees, agents or subcontractors; or

(b) either Party's liability for fraud.

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23. TERM

23.1 The provision of the Services shall start on **01 October 2021** (**"Start Date"**) and shall be fully completed on or before the Completion Date. The period from and including the Start Date to and including the later of the date on which Completion is achieved and the Completion Date shall be referred to as the **"Term"** of the Contract.

24. NOTICES

24.1 All notices which are to be made under this Contract shall be made by hand, by email or by letter sent by registered mail.

24.2 All notices given by the Parties:

24.2.1 by hand hereunder shall be given to the QM Representative or the Contractor Representative as applicable; or

24.2.2 by letter sent by registered mail or email shall be sent to the relevant address below:

For QM:
Name: Federica Zuccarini
Title: Acting Head of Communications Section - Marketing and Communications Department
Qatar Museums
P. O. Box 2777, Doha, State of Qatar
Tel: +974 4402 8510
E-mail: fzuccarini@qm.org.qa

For Contractor
Name: Philippa Polskin
Title: President
Polskin Arts
301 East 57 Street, New York, NY 10022
Tel: +1 212 593 6488
Email Address: Philippa.Polskin@finnpartners.com

24.3 Prior written notice of five (5) days shall be given in respect of any change of address or fax number.

25. INSURANCE

25.1 The Contractor shall, at its own cost, procure and maintain such insurance policies with a reputable insurance company (valid throughout the Term) as sufficient and valid to cover all risks in relation to its liability to its own employees and the personnel and property of any third party arising out of the performance of its obligations under the Contract. Such policies shall include cover for death or personal injury, loss of or damage to property and professional indemnity cover which shall cover any financial loss arising from any advice given or omitted to be given by the Contractor.

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25.2 The Contractor shall, on request, provide QM with a copy of each of the required policies. The Contractor shall not do or cause anything to be done to invalidate the insurance policies required by Article (25.1). The terms and conditions of the insurance policies shall not limit the liability of the Contractor under this Contract.

26. GENERAL PROVISIONS

26.1 The Contractor shall pay, settle and discharge all taxes (including 5% dues, levies, fees and charges) which are payable by the Contractor in connection with this Contract and agrees to protect, indemnify and hold QM harmless from any and all claims or liability for taxes, dues, fees and charges in connection with this Contract which are payable by the Contractor.

26.2 QM shall have the right to withhold from any payment due to the Contractor such amount of money as may be required to be withheld by the relevant authorities in Qatar.

26.3 If the Contractor is required to travel in connection with this Contract, QM will pay the Contractor's travel expenses in accordance with QM's Travel and Expenses Policy. Otherwise, the Contractor shall be responsible for any expenses incurred by it in connection with this Contract.

27. GOVERNING LAW

This Contract shall be governed by and construed in accordance with the laws and regulations of the State of Qatar.

28. SETTLEMENT OF DISPUTES

28.1 The Parties shall in good faith and using all reasonable efforts in the spirit of co-operation take all steps as may be necessary or desirable to settle amicably any controversy, claim or disputethat arises out of or relates to this Contract or the breach, termination or validity thereof (herein referred to as "Dispute") through negotiations and other constructive discussions including mediation.

28.2 If, notwithstanding the provisions of Article (28.1), a Party considers that a Dispute exists which it has not been possible to settle amicably, all disputes arising under or in connection with this Contract shall be settled exclusively through the competent court in the State of Qatar.

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IN WITNESS WHEREOF, the Parties have executed this Agreement by their duly authorized officers:

Signed on behalf of **QATAR MUSEUMS**

Signature: _____

Name: Mr. Ahmad Al Namla

Title Chief Executive Officer

Date 14 JUN 2022

Signed on behalf of **CONTRACTOR**

Signature: Philippa Polskin

Name: Philippa Polskin

Title President

Date May 13, 2022

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LIST OF SCHEDULES

Schedule 1: Services

Schedule 2: Payments

Schedule 3: Bank Certificate

Schedule 4: Variation Order Form

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SCHEDULE (1)

SERVICES

SCOPE OF SERVICES & TECHNICAL INFORMATION

1.0 INTRODUCTION

The purpose of this Contract is to provide Qatar Museums herein referred to as "QM" with the Works/Services of International PR services

2.0 CONTRACT DURATION

Contract Duration shall be for a period of 2 years

3.0 SCOPE OF WORK

Contractor's Scope of Works/Services shall include:

DELIVERABLES

Contractor's responsibility in respect of performance of Works/Services under this Contract shall include but - not be limited to the following:

1- Ongoing Services

The contractor shall:

Strategy

- Develop strategic communications strategies to bring key QM initiatives to the attention of international and local audiences and share such strategies with the QM Communications Team and Local Communications Agency to ensure that they are executed locally. Throughout this Schedule 1, "international" shall be taken to mean any country other than the State of Qatar and any country which is part of the MENA (Middle East and Africa) or the GCC (Gulf Cooperation Council) regions and "local" shall be taken to mean any country within the MENA and GCC regions; and
- Write external-facing materials which are to be projected to international audiences related to the communications campaign, and review materials written by the QM Communications Team, Local Communications Agency and Affiliates, to ensure proper messaging and tone across all regions.

International Media Outreach

- Contact and cultivate international media, assist them with their coverage, and service their inquiries in support of key exhibitions and projects across all museums, entities and prospective venues;
- Provided QM approval is secured in advance, assign staff as needed to accompany groups of international journalists traveling to Qatar to help manage them, and consult as needed with the Local Communications Agency and any other local teams preparing for the visit; and
- When visits to Doha by foreign dignitaries and celebrities are expected to generate interest outside the State of Qatar, assist in the review, revision as needed and distribution to international media of press materials developed by the QM Communication Team and the Local Communications Agency.

Coordination

- Participate in calls and meetings with QM leadership and staff and the Local Communications Team as necessary, as well as regularly scheduled weekly calls with QM and Affiliates;
- Be responsible for direction, coordination and delivery of the work of international Affiliates;

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- Coordinate closely with the work of the Local Communications Agency and QM communications team;
- Coordinate with the communications teams of QM's international partners and Affiliates for key initiatives, and work closely with the QM Communication Team and the Local Communications Agency regarding communications activities in the State of Qatar, to ensure that those activities are aligned with the services that the Contractor is delivering; and
- Share with the Local Communications Team all strategic media and communications plans.

QM Press Materials

- Work with the QM Communications Team and the Local Communications Agency to revise or amend QM press materials for major initiatives that have the potential to address international audiences.

Media Tracking

- Monitor international coverage, coordinate media tracking by Affiliates, and provide weekly reports. QM/LOCAL AGENCY TO CAPTURE ALL COVERAGE THROUGH MEDIA TRACKING SERVICE, PAID FOR BY QATAR MUSEUMS

Reporting

- Provide REGULAR media updates on international coverage; and
- Provide monthly activities reports on international media coverage.

Spokesperson Support

- Identify international media engagement opportunities for QM spokespersons
- Identify speaking opportunities for QM spokespersons, curators and experts, in international events, conferences etc.
- Prepare briefing materials for spokespersons (journalist backgrounders, anticipated questions, recommended answers, etc.)
- Provide ad hoc media briefing and coaching together with Local Communications Agency. FORMAL MEDIA TRAINING IS AN ADDITIONAL EXPENSE.

Crisis Communications

- The Contractor will provide recommendations and guidance on issues from an international standpoint, working with the Local Communications agency to craft reactive Q&As and statements as needed. CRISIS CONSULTATION IS INCLUDED WITHIN THE SCOPE OF WORK, BUT ANY FULL BLOWN CRISIS COMMUNICATIONS IMPLEMENTATION WOULD REQUIRE A SEPARATE FEE, AS IN THE PREVIOUS CONTRACT SIGNED IN 2019.

Key projects include:

- Yearly spring and fall exhibitions seasons
- Opening of 321 Qatar Olympic and Sports Museum
- Launch of the Creative Hub and the entities that are part of it, in particular Tasweer, Quadrennial, Design Biennial and Liwan.
- Public Art program
- Qatar Children's Museum announcement
- Reopening of the Museum of Islamic Art
- Travelling exhibitions
- Qatar Creates

QM may, from time to time, request communications and public relations services similar to the scope described above, in respect of any other events, museums or exhibitions. The Contractor must

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review requested additions against existing work load to discuss feasibility and delivery. ADDITIONS OF NEW PROJECTS TO THE SCOPE MAY REQUIRE AN ADDITIONAL FEE.

2- Strategic Counsel to Her Excellency, the Chairperson of QM -Ongoing Services

The Contractor shall:

Strategic Guidance

- Develop a strategic, highly targeted plan to advance Her Excellency's mission with regard to influencers and institutions both locally and internationally.

Media Relations

- Assess and manage all interview requests from international media, and coordinate closely with the QM Communications Team and Local Communications Agency on requests from local/regional media;
- Proactively pitch features to international audiences when agreed upon; and
- In coordination with local enterprises, such as Fashion Trust Arabia and the Local Communications Team, work to ensure strategic global approach to media coverage.

Media Materials

- Prepare interview briefing documents for international media;
- Draft and/or review Her Excellency's speeches, forewords, etc.;
- Prepare PowerPoints and remarks as needed for Her Excellency's international presentations;
- Review external materials written about Her Excellency
- Prepare quotes when needed for partner international press releases;

- Update Her Excellency's biography and adapt, as needed; and
- Create a photo library for media use.

In producing the media materials listed above, the Contractor shall liaise with the Local Communications Agency to ensure that there is no duplication in their work.

3- 321 Qatar Olympic and Sports Museum

The Contractor shall:

Overall

- Set strategy and oversee the work of the Affiliates and the Local Communications Team in terms of non-strategic delivery of the content developed by the Contractor;
- Prepare a strategic roadmap for the media campaign (both locally and internationally), including a contingency scenario in case international travel is not feasible due to Covid-19
- Develop a weekly workplan;
- Oversee the work of the Affiliates; and
- Coordinate closely with the QM Communications Team and the Local Communications Agency to ensure that the local and international media campaigns are aligned and remain aligned.

Media Outreach

- Develop a prioritized list of international media targets and a schedule of outreach;
- Plan and manage special initiatives such as media briefings, individual press visits, press group tours, interviews, opening press trip, press previews, virtual press conferences, etc.;
- Reach out to U.S. media, both one-on-one and on a broad basis, in coordination with the Affiliates' outreach in their media markets (Europe, Asia and South America);
- Issue press releases directed at international audiences; Arrange for interviews with international media with key QM/321 principals; and

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- Advise QM on an ongoing basis and on an international level throughout the campaign, including providing assistance in managing media inquiries in the U.S.

Press Trip Strategy and Implementation (if possible)
- Strategize on press trip targets with all Affiliates;
- Make recommendations on the optimum timing for press visits and organized paid press trips to Qatar;
- Work with Affiliates to propose international media targets for consideration;
- Suggest press trip itinerary to best show the press the cultural offerings of Qatar;
- Coordinate with QM on finalizing of press trip itineraries and travel arrangements;
- Create individual travel itineraries for journalists;
- Develop briefing book; and
- Arrange staff press visits and press trips, as appropriate, with support from the Local Communications Team.

Press Preview/Opening
- Provide a strategic recommendation for how QM might create a series of exciting and thematically appropriate commemorations and celebrations
- Develop press preview scenarios (both physical and digital);
- Prepare media invitation lists;
- Manage the press preview; and
- Provide on-the-ground coordination with all parties at the time of the opening, with support from the Local Communications Team.

Materials Preparation
- Working with the Local Communications Team, supplement the preparation of QM materials by helping to write and/or revise major news releases, fact sheets, backgrounds, biographies and statements;
- Assist in preparing speaking points and/or remarks for events, etc.;
- Develop briefing documents prior to interviews, press initiatives and events;
- Advise on image requirements and manage international distribution;
- Prepare Q&A document for internal use; and
- Provide feedback on social media plan/content.

<u>4- 2022 World Cup</u>

The Contractor shall:
Overall
- Understand QM's diverse cultural offering for the World Cup and deliver a strategic communication plan that includes Public Art, QM's permanent collections in MIA, Mathaf, NMOQ and the Orientalist as well as international exhibitions scheduled to take place during the World Cup
- Set strategy and oversee the work of the Affiliates and the Local Communications Team in terms of non-strategic delivery of the content developed by the Contractor;
- Prepare a strategic roadmap for the media campaign (both locally and internationally), including a contingency scenario in case international travel is not feasible due to Covid-19
- Develop a weekly workplan;
- Oversee the work of the Affiliates; and
- Coordinate closely with the QM Communications Team and the Local Communications Agency to ensure that the local and international media campaigns are aligned and remain aligned.
- Assist QM Communications team delivering an internal update to QM employees on the communication strategy for 2022

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- Development of QM staff info guide, including information on all entities, programs and activities available to the public during the World Cup.

Content Development
- Draft briefs for all QM exhibitions, activities, events and activations happening around the world cup, as per the audience segmentation provided by the Supreme Committee
- Working with the Local Communications Team, supplement the preparation of QM materials by helping to write and/or revise major news releases, fact sheets, backgrounds, biographies and statements;
- Assist in preparing speaking points and/or remarks for events, etc.;
- Develop briefing documents prior to interviews, press initiatives and events;
- Advise on image requirements and manage international distribution;
- Prepare Q&A document for internal use; and
- Provide feedback on social media plan/content

Media Outreach
- Develop a prioritized list of international media targets and a schedule of outreach;
- Plan and manage special initiatives such as media briefings, individual press visits, press group tours, interviews, opening press trip, press previews, virtual press conferences, etc.;
- Reach out to U.S. media, both one-on-one and on a broad basis, in coordination with the Affiliates' outreach in their media markets (Europe, Asia and South America);
- Identify story angles and issue press releases directed at international audiences;
- Arrange for interviews with international media with key QM principals; and
- Advise QM on an ongoing basis and on an international level throughout the campaign, including providing assistance in managing media inquiries in the U.S.
- CRISIS CONSULTATION IS INCLUDED WITHIN THE SCOPE OF WORK, BUT ANY FULL BLOWN CRISIS COMMUNICATIONS IMPLEMENTATION WOULD REQUIRE A SEPARATE FEE, AS PER THE PREVIOUS CONTRACT SIGNED IN 2019.

Press Trip Strategy and Implementation (if possible)
- Strategize on press trip targets with all Affiliates;
- Make recommendations on the optimum timing for press visits and organized paid press trips to Qatar;
- Work with Affiliates to propose international media targets for consideration;
- Suggest press trip itinerary to best show the press the cultural offerings of Qatar;
- Coordinate with QM on finalizing of press trip itineraries and travel arrangements;
- Create individual travel itineraries for journalists;
- Develop briefing book; and
- Arrange staff press visits and press trips, as appropriate, with support from the Local Communications Team.

3.1 PROJECT SCHEDULE TIMELINE
October 01 2021 to 31 September 2023

The Services exclude:

- Digital services
- All events, travel, translation and media monitoring service expenses
- Hosted media trips, including travel, hotel, local transportation, dining and other entertainment expenses
- Celebrity wrangling and endorsement
- Influencer engagement and endorsement
- Local and regional representation in Qatar

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SCHEDULE (2)

PAYMENTS

All payments should be made in accordance with Article (9).

As full compensation for the Services and all related services to be performed by the Contractor under this Contract, QM shall pay to the Contractor a total amount up to **QAR 8,561,280.00 (Eight Million Five Hundred Sixty-One Thousand Two Hundred Eighty Qatar Riyals) only** ("**Contract Price**") as per below BOQ:

SN	Description	Qty (Months)	Unit (Monthly Net Fee)	Net Amount
1	***Overall Retainer Per Month: QM: $35,500 / HE $12,500***	***24***	$ 48,000 QAR 174,720	***$ 1,152,000 QAR 4,193,280***
2	***European Affiliate Network***	***24***	$ 19,500 QAR 70,980	***$ 468,000 QAR 1,703,520***
3	***Other Affiliate Network***	***24***	$ 11,000 QAR 40,040	***$ 264,000 QAR 960,960***
4	***Out of Pocket Fees***	***24***	$ 2,000 QAR 7,280	***$ 48,000 QAR 174,720***
5	***Qatar Creates***	***24***	$ 5,000 QAR 18,200	***$ 120,000 QAR 436,800***
6	***Creative Hub***	***24***	$ 5,000 QAR 18,200	***$ 120,000 QAR 436,800***
9	***World Cup 2022***	***12***	$ 15,000 QAR 54,600	***$ 180,000 QAR 655,200***
	Total Net Amount (QAR)			***$ 2,352,000.00 QAR 8,561,280.00***

Rates quoted are inclusive of the requirements of Qatar Tax Law of 2010

1. The Contract Price shall not be subject to escalation or increased as a result of any increase in CONTRACTOR's costs or adjusted for any reason except when parties agree to issue a variation. The Contract Price shall include all costs (including project management), charges, taxes, duties, and all other expenses for performing the WORK.

2. Except where it is expressly provided that QM shall carry out an obligation under the CONTRACT at its own cost, all things required to be supplied or performed by CONTRACTOR under the CONTRACT shall be deemed to be included in the Contract Price.

3. Payment Schedule

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- Monthly Progress payments based on actual works completed in a month

Invoices, for work completed and approved by QM representative, shall be accompanied by all supporting documents as required.

QM payment terms indicated as above in the schedule "2" is superseding any other terms of payments mentioned in this contract.

Invoices (original) shall be forwarded to the following address:
Director of Finance
Qatar Museums (QM)
P. O. Box 2777
Doha, Qatar

4. The Contract Price includes everything necessary for the Contractor to carry out its responsibilities under the Contract or as can be reasonably inferred therefrom, whether explicitly mentioned in the Schedule of Prices or not.

5. Payment term - QM shall effect payment of undisputed amounts to the Contractor within 45 days of the later of the submission of an original invoice from the Contractor to QM and the issuance of an Acceptance Certificate

6. if any of the services initially taking place within the scope of work is not taken during the project period, this will be deducted from the last invoice.

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SCHEDULE (3)

BANK CERTIFICATE

EAST WEST BANK
535 Madison Avenue, 8th Floor
New York, NY 10022

November 17, 2021

Finn Partners, Inc.
301 E 57th St
New York, NY 10022

Re: Bank account confirmation for Finn Partners, Inc.

To Whom It May Concern:

Please be advised that Finn Partners, Inc.'s deposit account information at East West Bank is as below:

[redacted]

Please feel free to contact me if you have any questions.

Regards,

Connie Wu
First Vice President – Portfolio Team Manager
Tel: 212-298-3814

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SCHEDULE (4)

VARIATION ORDER TEMPLATE

Variation Order Number:
Date:

This Variation Order relates to the Service Contract entered into on **[DATE]** between Qatar Museums and **[INSERT CONTRACTOR NAME]**. All terms set out in the Contract shall apply to this Variation Order.

Background:
[INSERT DETAILS]

Changes agreed

By signing this Variation Order, the Parties have agreed the following variations to the Contract:

Variation to	Description of variation agreed
Services	
Contract Price	
Time schedules	

SIGNED ON BEHALF OF QATAR MUSEUMS:

Name : Mr. Ahmad Al Namla
Title : Chief Executive Officer
Date : _____

Signature & Stamp: ----------

SIGNED ON BEHALF OF [CONTRACTOR NAME]:

Name : Philippa Polskin
Title : President

Date : May 13, 2022

Signature & Stamp: Philippa Polskin

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