U.S. Department of Justice
Washington, DC 20530

Exhibit A
To Registration Statement
Under the Foreign Agents Registration Act of 1938, as amended

OMB No. 1105-0003

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, dissemination report, copy of political propaganda or other document or information filed with the Attorney General under this act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, D.C. One copy is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of such documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. Finally, the Attorney Genreral transmits an annual report to the Congress on the Administration of the Act which lists the names of all agents and the nature, sources and content of the political propaganda disseminated or distributed by them. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, D.C. 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, D.C. 20503.

Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently.

1. Name and address of registrant

HILL AND KNOWLTON 600 NEW HAMPSHIRE AVENUE, N.W. 20037

2. Registration No.

3301

3. Name of foreign principal

BOMBARDIER

4. Principal address of foreign principal

P.O. Box 6087
Station Centre-Ville Montreal
#3C369 Qubec

5. Indicate whether your foreign principal is one of the following type:

☐ Foreign government

☐ Foreign political party

☒ Foreign or ☐ domestic organization: If either, check one of the following:

☐ Partnership ☐ Committee

☒ Corporation ☐ Voluntary group

☐ Association ☐ Other (specify) _____

☐ Individual—State his nationality _____

6. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant.

b) Name and title of official with whom registrant deals.

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7. If the foreign principal is a foreign political party, state:

a) Principal address

b) Name and title of official with whom registrant deals.

c) Principal aim

8. If the foreign principal is not a foreign government or a foreign political party,

a) State the nature of the business or activity of this foreign principal

Public Relations Counsel For Product/Service Launch

b) Is this foreign principal

Owned by a foreign government, foreign political party, or other foreign principal ..... Yes ☐ No ☒

Directed by a foreign government, foreign political party, or other foreign principal..... Yes ☐ No ☒

Controlled by a foreign government, foreign political party, or other foreign principal ..... Yes ☐ No ☒

Financed by a foreign government, foreign political party, or other foreign principal..... Yes ☐ No ☒

Subsidized in whole by a foreign government, foreign political party, or other foreign principal..... Yes ☐ No ☒

Subsidized in part by a foreign government, foreign political party, or other foreign principal..... Yes ☐ No ☒

9. Explain fully all items answered "Yes" in Item 8(b). *(If additional space is needed, a full insert page may be used.)*

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

CEO LAURENT BEAUDOIN

Date of Exhibit A	Name and Title	Signature
JULY 22, 1996	LINDA TAIRA Snr. Managing Director	Linda Taira

*U.S. Government Printing Office: 1993 — 342-487/72127

U.S. Department of Justice
Washington, DC 20530

Exhibit B
To Registration Statement
Under the Foreign Agents Registration Act of 1938, as amended

OMB No. 1105-0007
Approval Expires Nov. 30, 1993

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements; or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. This form shall be filed in triplicate for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, dissemination report, copy of political propaganda or other document or information filed with the Attorney General under this act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, D.C. One copy is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of such documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. Finally, the Attorney Genreral transmits an annual report to the Congress on the Administration of the Act which lists the names of all agents and the nature, sources and content of the political propaganda disseminated or distributed by them. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, D.C. 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, D.C. 20503.

Name of Registrant	Name of Foreign Principal
HILL AND KNOWLTON	BOMBARDIER

Check Appropriate Boxes:

1. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach three copies of the contract to this exhibit.

2. ☐ There is no formal written contract between the registrant and foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach three copies of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

3. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and the expenses, if any, to be received.

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4. Describe fully the nature and method of performance of the above indicated agreement or understanding.

5. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

REPRESENT THE COMPANY'S GLOBAL EXPRESS NEW BUSINESS JET TO ~~LOCAL~~ U.S. NEWS MEDIA

6. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act?[1]
Yes ☐ No ☒

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

Date of Exhibit B	Name and Title	Signature
July 22, 1996	Linda Taira, Senior Managing Director	Linda Taira

[1]Political activity as defined in Section 1(o) of the Act means the dissemination of political propaganda and any other activity which the person engaging therein believes will, or which he intends to, prevail upon, indoctrinate, convert, induce, persuade, or in any other way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

*U.S. GPO: 1992-312-332/61638

Bombardier Inc.
Canadair
P.O. Box 6087, Station Centre-ville
Montreal, Quebec H3C 3G9
Phone (514) 855-5000
Fax (514) 855-7401

June 12, 1996

HILL & KNOWLTON
466, Lexington Avenue
New York, NY
USA 10017

Attention: *Mr. Thomas W. Hoog*

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This letter will confirm our agreement relating to your rendering consulting services to the Public Relations Department of Bombardier Inc., Aerospace Group - North America (hereinafter called "BAGNA").

1. **SERVICES TO BE RENDERED**

As an independent consultant, you agree to provide to BAGNA consulting services to conduct the U.S. media relations program for the roll-out of the Global Express, as such consulting services may be required and authorized (in writing or orally) in advance from time to time by the Director, Public Relations Department, BAGNA or her authorized delegate during the term of this Agreement.

2. **AVAILABILITY OF CONSULTING SERVICES**

Your services as a consultant shall be available to BAGNA as required and authorized as aforesaid throughout the term of this Agreement and you shall not, except as hereafter provided, render similar services to any other entity whose business is in competition with that of BAGNA. If you wish to perform consulting or other services for any other person or organization whose business is in competition with that of BAGNA during the term of this Agreement, you shall promptly furnish BAGNA the name and address of each such person or organization and inform us of the general nature of such consulting or other services prior to accepting an obligation. In the event any such obligations are undertaken without prior agreement, and we consider same to present problems of availability, confidentiality, privacy or security in connection with your performance of services under this Agreement, we may, at any time at our option and without limitation of any other rights we may have, terminate this Agreement, by giving you a notice specifying the effective date of termination, in accordance with the provisions of Paragraph 8 of this Agreement.

3. **COMPENSATION**

BAGNA shall pay you the following for the consulting services to be rendered hereunder :

A maximum amount of $50,000 US shall be paid to you for services rendered during the term of this Agreement commencing on the day when this Agreement becomes effective and continuing according to the quantity of services rendered each month until expiry or termination hereof. Such services are to be invoiced by you at the end of each month for services rendered during the immediately preceding month.

Except as provided in this Paragraph 3, BAGNA shall not be liable to you in any amounts on account of your performance of services pursuant to this Agreement or for any other reason. Payment of fees and expenses referred to in this Paragraph shall be paid within thirty (30) days from receipt of your invoices.

4. **REPORTS OF SERVICES**

If required by BAGNA, you shall submit written reports to BAGNA at such intervals as BAGNA may require but in any case at least each month, making full disclosure of all the services and work performed during the preceding period pursuant to this Agreement. You shall from time to time at the request of BAGNA, and in any event, upon termination of this Agreement, deliver to BAGNA all working papers and other documents and materials that have been prepared or developed by you or made available to you in connection with your services under this Agreement.

5. **CONFIDENTIAL NATURE OF WORK**

You shall not, during or after the term of this Agreement, divulge to anyone other than Director, Public Relations Department, BAGNA (or such other persons as she may designate) or, except in the performance of this Agreement, make any use of any information or knowledge relating to (a) any program or project of BAGNA with respect to which you shall have worked or shall be working, (b) BAGNA's business or that of its subsidiaries or suppliers, which you shall have obtained during the term of this Agreement and which shall not be generally known, or (c) any technical information, inventions, methods and processes conceived or developed or first actually reduced to practice and any copyright, trademark, patent, registration of industrial design or any related right granted or to be granted as a result of or in carrying out the work under this Agreement which shall become and be the property of BAGNA and shall be fully and promptly disclosed in writing to BAGNA.

6. **NATURE OF RELATIONSHIP**

It is understood and agreed that in performing any services pursuant to this Agreement you are acting as an independent consultant and not as an employee, or agent of BAGNA. You shall not act as our agent or enter into any agreement or incur any obligations on our behalf, or commit BAGNA in any manner whatsoever, without our prior written consent.

7. **TERM OF AGREEMENT**

This Agreement shall be effective as of June 1st, 1996 and shall, except as provided in Paragraph 2 above, continue until September 30 , 1996. However, it may be terminated during the said term by either you or BAGNA for any reason with notification in writing five (5) days prior to the intended date of termination. Your obligation pursuant to Paragraph 5 hereof shall survive any termination of this Agreement, and termination pursuant to either this Paragraph 7 or Paragraph 2 hereof shall not release or discharge any obligation of either party that shall have accrued prior to the effective date of such termination.

8. **NOTICE**

Any notice, instruction or other communication required or permitted to be given hereunder or necessary or convenient in connection herewith (hereinafter called "Notice") shall be in writing and shall be sent by registered or certified mail, commercial courier, telex, TWX or telecopier, addressed as follows:

a) **Bombardier Inc., Aerospace Group - North America**
P. O. Box 6087
Station Centre-ville
Montreal, Quebec, Canada
H3C 3G9

Attention: ***Mrs. Catherine Chase***
Director, Public Relations

b) **HILL & KNOWLTON**
466, Lexington Avenue
New York, NY
USA 10017

Attention: ***Mr. Thomas W. Hoog***

or to such other address either BAGNA or you shall from time to time designate by giving written notice to the other.

Any notice so sent by one party shall be deemed received by the other party on the third day following the day when such Notice was sent by registered or certified mail or by commercial courier; or on the first day following the day when such Notice was sent by telex, TWX or telecopier.

9. **SECURITY**

If required, you shall abide by all applicable security regulations of BAGNA and shall take or refrain from taking any action which may be required for compliance therewith.

10. **ASSIGNMENT**

You shall not assign or transfer or attempt to assign or transfer all or any part of this Agreement, or any part of your rights or obligations under this Agreement, without first obtaining the prior written consent of BAGNA.

11. **TRADEMARKS**

You shall not without the prior written consent of BAGNA (which shall be to BAGNA's sole discretion) use any trademarks of BAGNA, including without limitation the words or expressions "Canadair", "Challenger", "Canadair Challenger", "Sentinel", "Canadair Regional Jet Aircraft", "Canadair RJ Aircraft" or "Global Express". All requests for permission to use any of BAGNA's

trademarks shall be accompanied with the proposed text or document in which you want to use same.

12. **GOVERNING LAWS**

This Agreement shall be governed by and interpreted and construed in accordance with the laws of the Province of Quebec, Canada.

The parties have required that this Agreement be written in English only. Les parties ont demandé que ce contrat soit rédigé en anglais seulement.

Yours truly,

BOMBARDIER INC.,
Aerospace Group - North America

Catherine Chase
Director, Public Relations

Confirmed, Accepted and Agreed to this 25 day of June, 1996

HILL & KNOWLTON

Thomas W. Hoog